# **BOND PROJECTS DEPARTMENT**

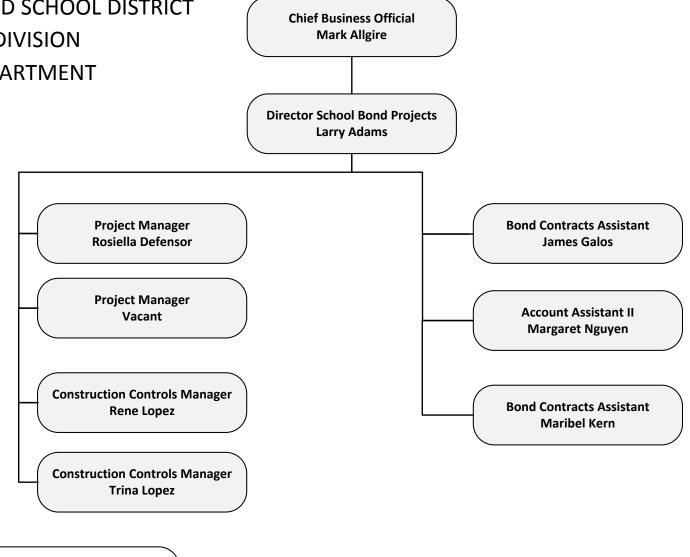
SANTA CLARA UNIFIED SCHOOL DISTRICT

DEPARTMENT REPORT

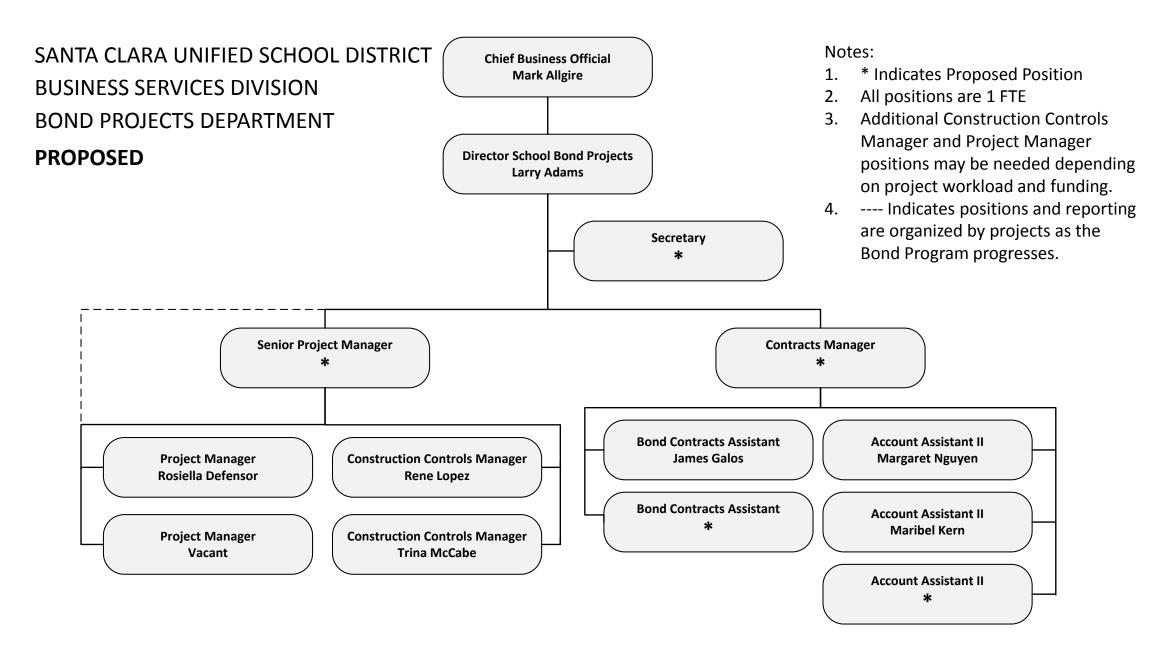
March 8, 2018

SANTA CLARA UNIFIED SCHOOL DISTRICT BUSINESS SERVICES DIVISION BOND PROJECTS DEPARTMENT

## **EXISTING**



Note: All positions 1 FTE



## **Bond Projects Department**

**Current Structure:** • 7 employees supplemented with contracted extensions of staff.

- **Proposed Structure:** +/- 15 employees supplemented with reduced contracted extensions of staff.
  - Does not apply to Construction Management pre-construction and on-site construction services.
  - Does apply to the Bond Project Office (Department).
  - Meant to be flexible additional employees authorized based on need with:
    - o Concurrence of the Director School Bond Projects, Chief Business Official and Superintendent.
    - Ratified by the Board.
  - No cost to the General Fund, all costs born by Building Funds.
  - Phased in approach.
  - Proposed 15 FTE would equate to approximately 11 contracted extension of staff positions:
    - Secretary III **Bond Contract Assistants Accountant Assistants** Senior Project Manager/Program Manager Contract/Office Manager **Project Managers Construction Control Managers** 15 Total

## **Bond Projects Department**

- **Rationale:** Need to develop District "institutional memory".
  - Transition to future as current employees retire.
  - Potential significant increase in workload: Measure H-2014, Agnews Campus, possible new bond.

- **District FTE:** Advantages
  - Additional positions for given cost of contracted extensions of staff.
  - Positions directly responsible to District.
  - Information retained in District "institutional memory".

### Risks

- Dealing with rapid change in District organizational structure.
- Workers Compensation. Performance issues.

## **Contacted Extensions** • Advantages of Staff:

- - Quick source of specialized expertise.
  - Flexibility in dealing with project and program change.
  - No District "lay-offs" as projects complete.

### Risks

- Higher cost
- o 3<sup>rd</sup> Party "arms-length" relationship.