

BUDGET AND FINANCE OVERVIEW



San Mateo-Foster City School District
Budget Study Session

May 7, 2018

The District's Budget

San Mateo-Foster City Elementary
San Mateo County

2017-18 Second Interim
General Fund
Restricted (Resources 2000-9999)
Revenue, Expenditures, and Changes in Fund Balance

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Form 011

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff (E/B) (F)	
A. REVENUES									
1) LCFF Sources		8010-8099	5,542,500.00	5,542,500.00	2,494,125.08	5,542,500.00	0.00	0.0%	
2) Federal Revenue		8100-8299	3,897,881.00	4,662,911.36	1,002,253.67	4,715,660.36	52,749.00	1.1%	
3) Other State Revenue		8300-8599	6,063,860.00	7,859,147.54	902,869.12	7,881,353.54	22,206.00	0.3%	
4) Other Local Revenue		8600-8799	937,743.00	3,899,723.73	2,625,417.62	4,781,110.92	861,367.19	22.6%	
5) TOTAL REVENUES			16,441,984.00	21,964,282.63	7,024,664.49	22,920,624.82			
B. EXPENDITURES									
1) Certificated Salaries		1000-1999	10,339,873.00	9,612,695.00	5,207,147.09	10,711,054.00	(1,098,359.00)	-11.4%	
2) Classified Salaries		2000-2999	5,950,929.00	6,687,900.00	3,386,485.59	7,025,522.39	(337,622.39)	-5.6%	
3) Employee Benefits		3000-3999	10,498,487.00	10,498,188.00	2,936,291.77	10,846,729.55	(348,541.55)	-3.3%	
4) Books and Supplies		4000-4999	1,295,000.00	5,467,158.45	3,450,090.22	5,554,971.60	(87,813.15)	-1.6%	
5) Services and Other Operating Expenditures		5000-5999	10,654,326.00	13,767,903.42	6,122,274.37	15,258,216.40	(1,490,312.98)	-10.8%	
6) Capital Outlay		6000-6999	10,000.00	3,314,245.11	1,619,445.72	3,325,344.11	(11,099.00)	-0.3%	
7) Other Outgo (excluding Transfers of Indirect Costs)		7100-7299	7100-7299	1,459,544.00	1,821,856.00	378,854.00	1,821,856.00	0.00	0.0%
8) Other Outgo - Transfers of Indirect Costs		7300-7399	108,802.00	150,295.01	3,160.64	165,934.13	(15,639.12)	-10.4%	
9) TOTAL EXPENDITURES			40,316,961.00	51,320,240.99	23,103,749.40	54,709,628.18			
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER FINANCING SOURCES AND USES (A5 - B9)									
			(23,874,977.00)	(29,355,958.36)	(16,079,084.91)				
D. OTHER FINANCING SOURCES/USES									
1) Interfund Transfers									
a) Transfers In		8900-8929	0.00	0.00	0.00				
b) Transfers Out		7600-7629	3,832,450.00	5,076,737.01	3,800,000.00				
2) Other Sources/Uses									
a) Sources		8930-8979	0.00	0.00	0.00				
b) Uses		7630-7699	0.00	0.00	0.00				
3) Contributions		8980-8999	21,106,722.00	21,486,265.10	(2,298,680.00)				
4) TOTAL OTHER FINANCING SOURCES/USES			17,274,272.00	16,409,628.09	(6,098,680.00)				

San Mateo-Foster City Elementary
San Mateo County

2017-18 Second Interim
General Fund
Summary - Unrestricted/Restricted
Revenue, Expenditures, and Changes in Fund Balance

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Form 031

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff (E/B) (F)	
A. REVENUES									
1) LCFF Sources		8010-8099	99,454,028.00	106,806,779.00	71,304,242.40	106,806,779.00	0.00	0.0%	
2) Federal Revenue		8100-8299	3,897,881.00	4,662,911.36	1,002,253.67	4,715,660.36	52,749.00	1.1%	
3) Other State Revenue		8300-8599	8,167,840.00	10,001,763.76	1,983,432.00	10,059,251.76	57,469.00	0.6%	
4) Other Local Revenue		8600-8799	5,075,983.00	8,299,001.73	5,273,038.81	9,230,388.92	931,387.19	11.2%	
5) TOTAL REVENUES			115,595,732.00	129,770,475.85	79,562,966.88	130,812,080.04			
B. EXPENDITURES									
1) Certificated Salaries		1000-1999	56,102,144.00	54,940,950.00	29,787,518.83	61,409,146.00	(6,468,196.00)	-11.8%	
2) Classified Salaries		2000-2999	14,423,386.00	15,121,669.00	8,050,080.76	16,192,152.39	(1,070,483.39)	-7.1%	
3) Employee Benefits		3000-3999	27,750,754.00	27,629,533.00	12,101,509.71	29,323,690.55	(1,694,157.55)	-6.1%	
4) Books and Supplies		4000-4999	2,848,417.00	7,493,129.79	3,899,333.70	7,571,418.94	(78,289.15)	-1.0%	
5) Services and Other Operating Expenditures		5000-5999	18,143,425.00	21,385,113.07	10,065,216.28	23,195,548.05	(1,810,434.98)	-8.5%	
6) Capital Outlay		6000-6999	10,000.00	3,314,245.11	1,619,445.72	3,325,344.11	(11,099.00)	-0.3%	
7) Other Outgo (excluding Transfers of Indirect Costs)		7100-7299	7100-7299	1,510,160.00	1,872,472.00	378,854.00	1,872,472.00	0.00	0.0%
8) Other Outgo - Transfers of Indirect Costs		7300-7399	(239,506.00)	(239,506.00)	(252,350.00)	(252,350.00)	0.00	0.0%	
9) TOTAL EXPENDITURES			120,548,780.00	131,504,761.97	65,901,959.00	142,637,422.04			
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER FINANCING SOURCES AND USES (A5 - B9)									
			(4,953,048.00)	(1,734,286.12)	13,661,007.88	(11,825,342.00)			
D. OTHER FINANCING SOURCES/USES									
1) Interfund Transfers									
a) Transfers In		8900-8929	750,000.00	750,000.00	750,000.00	760,000.00	10,000.00	1.3%	
b) Transfers Out		7600-7629	9,659,286.00	10,903,573.01	9,626,836.00	10,903,573.01	0.00	0.0%	
2) Other Sources/Uses									
a) Sources		8930-8979	0.00	0.00	0.00	0.00	0.00	0.0%	
b) Uses		7630-7699	0.00	0.00	0.00	0.00	0.00	0.0%	
3) Contributions		8980-8999	0.00	0.00	0.00	0.00	0.00	0.0%	
4) TOTAL OTHER FINANCING SOURCES/USES			(8,909,286.00)	(10,153,573.01)	(8,876,836.00)	(10,143,573.01)			

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California Dept of Education
SACS Financial Report04/10/2017

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District Spending Priorities

- **Goal 1:** Students will attend class in a well-maintained facility, with standards-aligned instructional materials and taught by credentialed teachers
- **Goal 2:** All students will make progress toward meeting or exceeding grade level California Standards
- **Goal 3:** Students will engage in ongoing healthy lifestyles, supporting social, emotional, and physical aspects
- **Goal 4:** Families will participate in their child's education

Guiding Principles

- Increase student achievement for all students
- Provide equity and educational access for all students and specifically for English learners, socio-economically disadvantaged students and students with disabilities
- Develop high-quality instructional and leadership capacity among staff
- Attract and retain teachers and staff
- Maintain fiscal responsibility



Budget Goals

- **Responsible:** Align spending to LCAP Goals
- **Balanced:** Expenditures not exceeding revenues
- **Solvent:** Adequate reserves, use MYP as a tool in decision making



Budget Development

- Board Approved Budget Assumptions is framework
- Review revenue projections
 - *Increased revenue due to growth in property tax valuations*
 - *Loss of revenue due to expiration of parcel tax*
- Review expenditure projections
 - *Changes to staffing due to enrollment*
 - *Changes to programming or increasing costs to provide existing programming*
 - *STRS/PERS rate increases*
 - *Step & Column increases*
 - *Curriculum adoption*



Revenue Sources

Second Interim 2017-18	Budget	Second Interim	Projected	Projected
MYP - General Fund	2017-18	2017-18	2018-19	2019-20
LCFF	\$ 98,454,027	\$ 106,806,779	\$ 105,735,972	\$ 110,029,630
Federal Revenues	\$ 3,897,881	\$ 4,715,660	3,988,195	3,988,195
State Income	\$ 8,167,840	\$ 10,059,252	8,357,447	8,362,390
Local Income	\$ 5,075,983	\$ 9,230,389	5,502,070	5,624,733
Total Income	\$ 115,595,731	\$ 130,812,080	\$ 123,583,684	\$ 128,004,948

Unrestricted Programs

- Unrestricted Programs, by resource code
 - *0000 – LCAP (base grant)*
 - *0118 – Supplemental Funds*
 - *0503 – CELDT/ELPAC Testing*
 - *0616 – Publications*
 - *0623 – Communications*
 - *1100 – Lottery (Site Funds)*



Restricted Programs

- Federal programs, by resource code
 - *3010 - Title I*
 - *4035 – Title II*
 - *4203 – Title III LEP*
 - *3310-3345 - Special Education IDEA*
- State restricted
 - *6500-6512 – Special Education*
 - *8150 - Routine Restricted Maintenance*
- Locally restricted
 - *9010 - Measure B Parcel Tax*
 - *9405 - One-time funds (state mandate claim reimbursement)*
 - *9424 – PTA donations*
 - *9710 – Facilities Use*



Expenditure Categories

- 1000 – Certificated Salaries
- 2000 – Classified Salaries
- 3000 – Employee Benefits
- 4000 – Books and Supplies
- 5000 – Services and Other Operating Expenditures
- 6000 – Capital Outlay (over \$5,000)
- 7000 – Other Outgo

Salaries

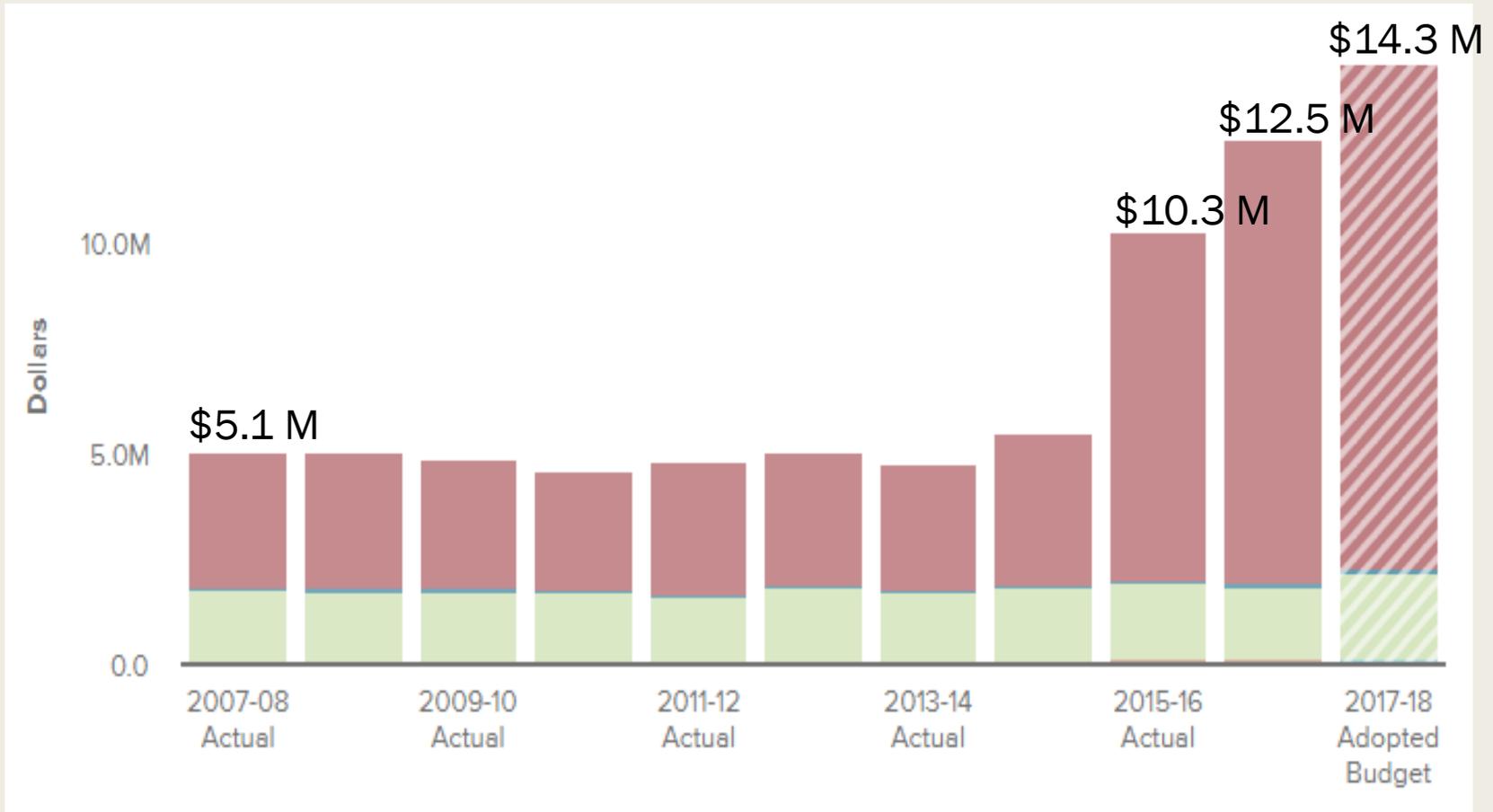
- Classified salaries increase annually with years of experience and may earn stipends as part of the Professional Growth Program
- Certificated salaries increase annually with teacher's years of experience and level of post-graduate education
- Administrator salaries increase with years of experience in years 2, 6, and 11
- "Step and column" increases are effective each July 1 – cost is approximately \$1.2 mil.
- Benefits increase as a percentage of salary for all staff
- 1% of District Payroll = \$900,000 (includes salary & benefits)

Second Interim 2017-18 MYP - General Fund	Budget 2017-18	Second Interim 2017-18	Projected 2018-19	Projected 2019-20
LCFF	\$ 98,454,027	\$ 106,806,779	\$ 105,735,972	\$ 110,029,630
Federal Revenues	\$ 3,897,881	\$ 4,715,660	3,988,195	3,988,195
State Income	\$ 8,167,840	\$ 10,059,252	8,357,447	8,362,390
Local Income	\$ 5,075,983	\$ 9,230,389	5,502,070	5,624,733
Total Income	\$ 115,595,731	\$ 130,812,080	\$ 123,583,684	\$ 128,004,948
Certificated	\$ 56,102,144	\$ 61,409,146	\$ 58,956,308	\$ 59,990,867
Classified	\$ 14,423,386	\$ 16,192,152	\$ 15,057,791	\$ 15,317,682
Benefits	\$ 27,750,754	\$ 29,323,691	\$ 29,128,516	\$ 30,903,294
Books/Supplies	\$ 2,848,417	\$ 7,571,419	\$ 2,387,819	\$ 2,371,485
Services	\$ 18,143,425	\$ 23,195,548	\$ 20,865,967	\$ 20,833,746
Capital Outlay	\$ 10,000	\$ 3,325,344	\$ 10,000	\$ 10,000
Other Outgo	\$ 1,510,160	\$ 1,872,472	\$ 1,872,472	\$ 1,872,472
Indirect	\$ (239,506)	\$ (252,350)	\$ (252,350)	\$ (252,350)
Total Expenditures	\$ 120,548,780	\$ 142,637,422	\$ 128,026,523	\$ 131,047,197
Balance Before Transfers	\$ (4,953,049)	\$ (11,825,342)	\$ (4,442,839)	\$ (3,042,249)
Interfund Transfers				
Transfers IN	\$ 750,000	\$ 760,000	\$ 760,000	\$ 760,000
Transfers Out	\$ 9,659,286	\$ 10,903,573	\$ 859,286	\$ 859,286
Contributions to Restricted Prog.	\$ -			
Subtotal	\$ (8,909,286)	\$ (10,143,573)	\$ (99,286)	\$ (99,286)
Total Net Increase / (Decrease)	\$ (13,862,335)	\$ (21,968,915)	\$ (4,542,125)	\$ (3,141,535)
Beg. Balance	\$ 64,090,215	\$ 64,090,215	\$ 42,121,300	\$ 37,579,175
Ending Fund Balance	\$ 50,227,880	\$ 42,121,300	\$ 37,579,175	\$ 34,437,641
Revolving Cash	\$ 80,288	\$ 80,288	\$ 80,288	\$ 80,288
Restricted	\$ 15,750,980	\$ 8,913,050	\$ 9,201,801	\$ 9,426,366
Reserve-Econ Uncertainty 10% to 6%	\$ 14,209,162	\$ 9,212,460	\$ 7,733,149	\$ 7,914,389
Assigned	\$ 19,391,207	\$ 19,087,354	\$ 17,878,917	\$ 16,878,917
Undesignated Reserve	\$ 796,243	\$ 4,828,148	\$ 2,685,020	\$ 137,680
Total Available Reserves		9%	8%	6%

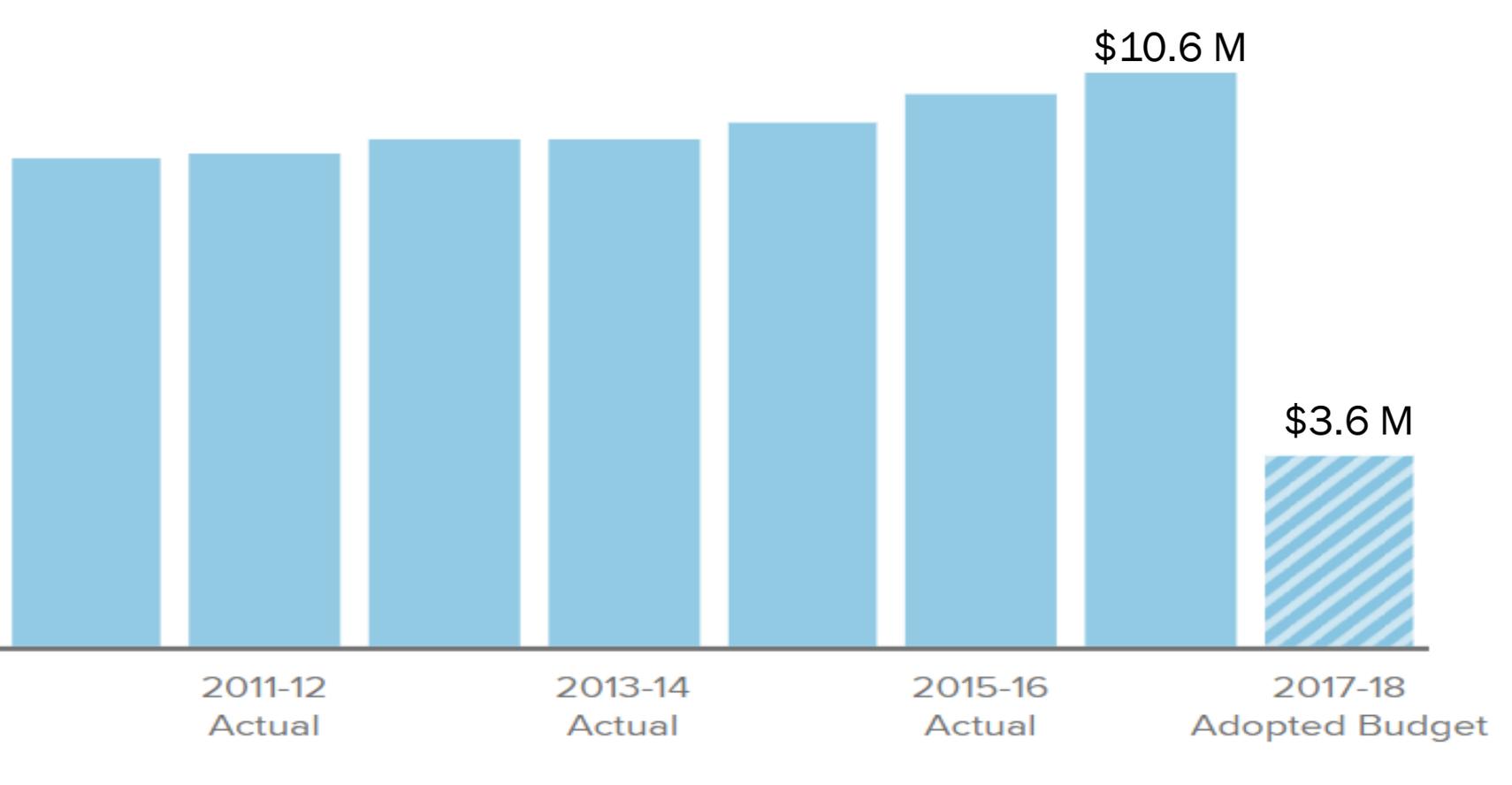
Areas to Watch



STRS/PERS Costs



Parcel Tax Revenue



Questions & Comments