

BUDGET AND FINANCE OVERVIEW



San Mateo-Foster City School District
Budget Study Session

May 7, 2018

The District's Budget

San Mateo-Foster City Elementary
San Mateo County

2017-18 Second Interim
General Fund
Restricted (Resources 2000-9999)
Revenues, Expenditures, and Changes in Fund Balance

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Form 011

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff (E/B) (F)
A. REVENUES								
1) LCFF Sources		8010-8099	5,542,500.00	5,542,500.00	2,494,125.08	5,542,500.00	0.00	0.0%
2) Federal Revenue		8100-8299	3,897,881.00	4,662,911.36	1,002,253.67	4,715,660.36	52,749.00	1.1%
3) Other State Revenue		8300-8599	6,063,860.00	7,859,147.54	902,868.12	7,881,353.54	22,206.00	0.3%
4) Other Local Revenue		8600-8799	937,743.00	3,899,723.73	2,625,417.62	4,781,110.92	881,387.19	22.6%
5) TOTAL REVENUES			16,441,984.00	21,964,282.63	7,024,664.49	22,920,624.82		
B. EXPENDITURES								
1) Certificated Salaries		1000-1999	10,339,873.00	9,612,695.00	5,207,147.09	10,711,054.00	(1,098,359.00)	-11.4%
2) Classified Salaries		2000-2999	5,950,929.00	6,687,900.00	3,386,485.59	7,025,522.39	(337,622.39)	-5.0%
3) Employee Benefits		3000-3999	10,496,487.00	10,496,188.00	2,936,291.77	10,846,729.55	(348,541.55)	-3.3%
4) Books and Supplies		4000-4999	1,295,000.00	5,467,158.45	3,450,090.22	5,554,971.60	(87,813.15)	-1.6%
5) Services and Other Operating Expenditures		5000-5999	10,654,326.00	13,767,903.42	6,122,274.37	15,258,216.40	(1,490,312.98)	-10.8%
6) Capital Outlay		6000-6999	10,000.00	3,314,245.11	1,619,445.72	3,325,344.11	(11,099.00)	-0.3%
7) Other Outgo (excluding Transfers of Indirect Costs)		7100-7299	1,459,544.00	1,821,856.00	378,854.00	1,821,856.00	0.00	0.0%
8) Other Outgo - Transfers of Indirect Costs		7300-7399	108,802.00	150,295.01	3,160.64	165,934.13	(15,639.12)	-10.4%
9) TOTAL EXPENDITURES			40,316,961.00	51,320,240.99	23,103,749.40	54,709,620.18		
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER FINANCING SOURCES AND USES (A5 - B9)								
			(23,874,977.00)	(29,355,958.36)	(16,079,084.91)			
D. OTHER FINANCING SOURCES/USES								
1) Interfund Transfers								
a) Transfers In		8900-8929	0.00	0.00	0.00			
b) Transfers Out		7600-7629	3,832,450.00	5,076,737.01	3,800,000.00			
2) Other Sources/Uses								
a) Sources		8930-8979	0.00	0.00	0.00			
b) Uses		7630-7699	0.00	0.00	0.00			
3) Contributions		8980-8999	21,106,722.00	21,486,265.10	(2,298,680.00)			
4) TOTAL OTHER FINANCING SOURCES/USES			17,274,272.00	16,409,528.09	(6,098,680.00)			

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SACS Financial Report04/10/2017)

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San Mateo-Foster City Elementary
San Mateo County

2017-18 Second Interim
General Fund
Unrestricted (Resources 2000-1999)
Revenues, Expenditures, and Changes in Fund Balance

41 69039 0000000
Form 011

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff (E/B) (F)
A. REVENUES								
1) LCFF Sources		8010-8099	92,911,528.00	101,264,279.00	68,810,117.32	101,264,279.00	0.00	0.0%
2) Federal Revenue		8100-8299	0.00	0.00	0.00	0.00	0.00	0.0%
3) Other State Revenue		8300-8599	2,193,980.00	2,142,636.22	1,080,563.88	2,177,898.22	35,262.00	1.6%
4) Other Local Revenue		8600-8799	4,138,240.00	4,399,278.00	2,647,621.19	4,449,278.00	50,000.00	1.1%
5) TOTAL REVENUES			99,153,748.00	107,806,193.22	72,538,302.39	107,891,455.22		
B. EXPENDITURES								
1) Certificated Salaries		1000-1999	45,762,271.00	45,326,255.00	24,580,371.74	50,698,092.00	(5,369,837.00)	-11.8%
2) Classified Salaries		2000-2999	6,472,457.00	8,433,769.00	4,663,595.17	9,166,630.00	(732,861.00)	-8.7%
3) Employee Benefits		3000-3999	17,252,267.00	17,131,345.00	9,165,217.94	18,476,961.00	(1,345,616.00)	-7.9%
4) Books and Supplies		4000-4999	1,553,417.00	2,825,971.34	449,243.48	2,016,447.34	9,524.00	0.5%
5) Services and Other Operating Expenditures		5000-5999	7,489,099.00	7,617,209.65	3,942,941.91	7,937,331.65	(320,122.00)	-4.2%
6) Capital Outlay		6000-6999	0.00	0.00	0.00	0.00	0.00	0.0%
7) Other Outgo (excluding Transfers of Indirect Costs)		7100-7299	50,616.00	50,616.00	0.00	50,616.00	0.00	0.0%
8) Other Outgo - Transfers of Indirect Costs		7300-7399	(348,308.00)	(402,645.01)	(3,160.64)	(418,284.13)	15,639.12	-3.9%
9) TOTAL EXPENDITURES			80,231,819.00	80,194,520.98	42,799,209.60	87,927,793.86		
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER FINANCING SOURCES AND USES (A5 - B9)								
			18,921,929.00	27,621,672.24	29,740,092.79	19,963,661.36		
D. OTHER FINANCING SOURCES/USES								
1) Interfund Transfers								
a) Transfers In		8900-8929					10,000.00	1.3%
b) Transfers Out		7600-7629					0.00	0.0%
2) Other Sources/Uses							0.00	0.0%
a) Sources		8930-8979					0.00	0.0%
b) Uses		7630-7699					0.00	0.0%
3) Contributions		8980-8999					(1,940,840.61)	-9.9%
4) TOTAL OTHER FINANCING SOURCES/USES								

2017-18 Second Interim
General Fund
Summary - Unrestricted/Restricted
Revenues, Expenditures, and Changes in Fund Balance

41 69039 0000000
Form 011

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff (E/B) (F)
A. REVENUES								
1) LCFF Sources		8010-8099	98,454,028.00	106,806,779.00	71,304,242.40	106,806,779.00	0.00	0.0%
2) Federal Revenue		8100-8299	3,897,881.00	4,662,911.36	1,002,253.67	4,715,660.36	52,749.00	1.1%
3) Other State Revenue		8300-8599	8,167,840.00	10,001,783.76	1,983,432.00	10,059,251.76	57,468.00	0.6%
4) Other Local Revenue		8600-8799	5,075,983.00	8,299,001.73	5,273,038.81	9,230,388.92	931,387.19	11.2%
5) TOTAL REVENUES			115,595,732.00	129,770,475.85	79,562,966.88	130,812,080.04		
B. EXPENDITURES								
1) Certificated Salaries		1000-1999	56,102,144.00	54,940,950.00	29,787,518.83	61,409,146.00	(6,468,196.00)	-11.8%
2) Classified Salaries		2000-2999	14,423,386.00	15,121,669.00	8,050,080.76	16,192,152.39	(1,070,483.39)	-7.1%
3) Employee Benefits		3000-3999	27,750,754.00	27,629,533.00	12,101,509.71	29,323,690.55	(1,694,157.55)	-6.1%
4) Books and Supplies		4000-4999	2,848,417.00	7,493,129.79	3,899,333.70	7,571,418.94	(78,289.15)	-1.0%
5) Services and Other Operating Expenditures		5000-5999	18,143,425.00	21,385,113.07	10,065,216.28	23,195,540.05	(1,810,434.98)	-8.5%
6) Capital Outlay		6000-6999	10,000.00	3,314,245.11	1,619,445.72	3,325,344.11	(11,099.00)	-0.3%
7) Other Outgo (excluding Transfers of Indirect Costs)		7100-7299	1,510,160.00	1,872,472.00	378,854.00	1,872,472.00	0.00	0.0%
8) Other Outgo - Transfers of Indirect Costs		7300-7399	(239,506.00)	(252,350.00)	0.00	(252,350.00)	0.00	0.0%
9) TOTAL EXPENDITURES			120,548,780.00	131,504,761.97	65,901,959.00	142,637,422.04		
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER FINANCING SOURCES AND USES (A5 - B9)								
			(4,953,048.00)	(1,734,286.12)	13,661,007.88	(11,825,342.00)		
D. OTHER FINANCING SOURCES/USES								
1) Interfund Transfers								
a) Transfers In		8900-8929	750,000.00	750,000.00	750,000.00	760,000.00	10,000.00	1.3%
b) Transfers Out		7600-7629	9,659,286.00	10,903,573.01	9,626,836.00	10,903,573.01	0.00	0.0%
2) Other Sources/Uses								
a) Sources		8930-8979	0.00	0.00	0.00	0.00	0.00	0.0%
b) Uses		7630-7699	0.00	0.00	0.00	0.00	0.00	0.0%
3) Contributions		8980-8999	0.00	0.00	0.00	0.00	0.00	0.0%
4) TOTAL OTHER FINANCING SOURCES/USES			(8,909,286.00)	(10,153,573.01)	(8,876,836.00)	(10,143,573.01)		

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District Spending Priorities

- **Goal 1:** Students will attend class in a well-maintained facility, with standards-aligned instructional materials and taught by credentialed teachers
- **Goal 2:** All students will make progress toward meeting or exceeding grade level California Standards
- **Goal 3:** Students will engage in ongoing healthy lifestyles, supporting social, emotional, and physical aspects
- **Goal 4:** Families will participate in their child's education

Guiding Principles

- Increase student achievement for all students
- Provide equity and educational access for all students and specifically for English learners, socio-economically disadvantaged students and students with disabilities
- Develop high-quality instructional and leadership capacity among staff
- Attract and retain teachers and staff
- Maintain fiscal responsibility



Budget Goals

- **Responsible:** Align spending to LCAP Goals
- **Balanced:** Expenditures not exceeding revenues
- **Solvent:** Adequate reserves, use MYP as a tool in decision making



Budget Development

- Board Approved Budget Assumptions is framework
- Review revenue projections
 - *Increased revenue due to growth in property tax valuations*
 - *Loss of revenue due to expiration of parcel tax*
- Review expenditure projections
 - *Changes to staffing due to enrollment*
 - *Changes to programming or increasing costs to provide existing programming*
 - *STRS/PERS rate increases*
 - *Step & Column increases*
 - *Curriculum adoption*



Revenue Sources

Second Interim 2017-18 MYP - General Fund	Budget 2017-18	Second Interim 2017-18	Projected 2018-19	Projected 2019-20
LCFF	\$ 98,454,027	\$ 106,806,779	\$ 105,735,972	\$ 110,029,630
Federal Revenues	\$ 3,897,881	\$ 4,715,660	3,988,195	3,988,195
State Income	\$ 8,167,840	\$ 10,059,252	8,357,447	8,362,390
Local Income	\$ 5,075,983	\$ 9,230,389	5,502,070	5,624,733
Total Income	\$ 115,595,731	\$ 130,812,080	\$ 123,583,684	\$ 128,004,948

Unrestricted Programs

- Unrestricted Programs, by resource code
 - 0000 – *LCAP (base grant)*
 - 0118 – *Supplemental Funds*
 - 0503 – *CELDT/ELPAC Testing*
 - 0616 – *Publications*
 - 0623 – *Communications*
 - 1100 – *Lottery (Site Funds)*



Restricted Programs

- Federal programs, by resource code
 - 3010 - Title I
 - 4035 – Title II
 - 4203 – Title III LEP
 - 3310-3345 - Special Education IDEA
- State restricted
 - 6500-6512 – Special Education
 - 8150 - Routine Restricted Maintenance
- Locally restricted
 - 9010 - Measure B Parcel Tax
 - 9405 - One-time funds (state mandate claim reimbursement)
 - 9424 – PTA donations
 - 9710 – Facilities Use



Expenditure Categories

- 1000 – Certificated Salaries
- 2000 – Classified Salaries
- 3000 – Employee Benefits
- 4000 – Books and Supplies
- 5000 – Services and Other Operating Expenditures
- 6000 – Capital Outlay (over \$5,000)
- 7000 – Other Outgo

Salaries

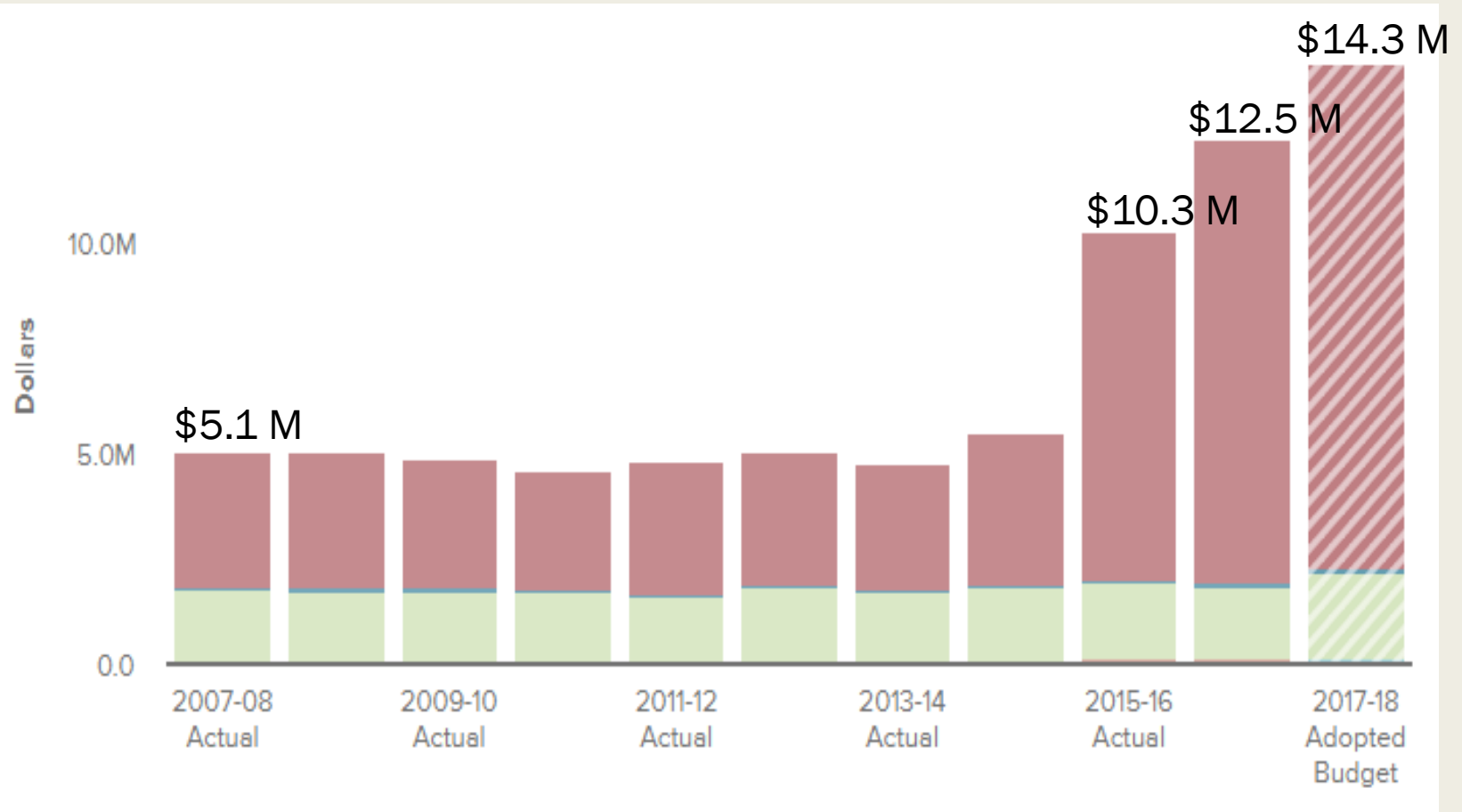
- Classified salaries increase annually with years of experience and may earn stipends as part of the Professional Growth Program
- Certificated salaries increase annually with teacher's years of experience and level of post-graduate education
- Administrator salaries increase with years of experience in years 2, 6, and 11
- “Step and column” increases are effective each July 1 – cost is approximately \$1.2 mil.
- Benefits increase as a percentage of salary for all staff
- 1% of District Payroll = \$900,000 (includes salary & benefits)

Second Interim 2017-18 MYP - General Fund	Budget 2017-18	Second Interim 2017-18	Projected 2018-19	Projected 2019-20
LCFF	\$ 98,454,027	\$ 106,806,779	\$ 105,735,972	\$ 110,029,630
Federal Revenues	\$ 3,897,881	\$ 4,715,660	3,988,195	3,988,195
State Income	\$ 8,167,840	\$ 10,059,252	8,357,447	8,362,390
Local Income	\$ 5,075,983	\$ 9,230,389	5,502,070	5,624,733
Total Income	\$ 115,595,731	\$ 130,812,080	\$ 123,583,684	\$ 128,004,948
Certificated	\$ 56,102,144	\$ 61,409,146	\$ 58,956,308	\$ 59,990,867
Classified	\$ 14,423,386	\$ 16,192,152	\$ 15,057,791	\$ 15,317,682
Benefits	\$ 27,750,754	\$ 29,323,691	\$ 29,128,516	\$ 30,903,294
Books/Supplies	\$ 2,848,417	\$ 7,571,419	\$ 2,387,819	\$ 2,371,485
Services	\$ 18,143,425	\$ 23,195,548	\$ 20,865,967	\$ 20,833,746
Capital Outlay	\$ 10,000	\$ 3,325,344	\$ 10,000	\$ 10,000
Other Outgo	\$ 1,510,160	\$ 1,872,472	\$ 1,872,472	\$ 1,872,472
Indirect	\$ (239,506)	\$ (252,350)	\$ (252,350)	\$ (252,350)
Total Expenditures	\$ 120,548,780	\$ 142,637,422	\$ 128,026,523	\$ 131,047,197
Balance Before Transfers	\$ (4,953,049)	\$ (11,825,342)	\$ (4,442,839)	\$ (3,042,249)
Interfund Transfers				
Transfers IN	\$ 750,000	\$ 760,000	\$ 760,000	\$ 760,000
Transfers Out	\$ 9,659,286	\$ 10,903,573	\$ 859,286	\$ 859,286
Contributions to Restricted Prog.	\$ -			
Subtotal	\$ (8,909,286)	\$ (10,143,573)	\$ (99,286)	\$ (99,286)
Total Net Increase / (Decrease)	\$ (13,862,335)	\$ (21,968,915)	\$ (4,542,125)	\$ (3,141,535)
Beg. Balance	\$ 64,090,215	\$ 64,090,215	\$ 42,121,300	\$ 37,579,175
Ending Fund Balance	\$ 50,227,880	\$ 42,121,300	\$ 37,579,175	\$ 34,437,641
Revolving Cash	\$ 80,288	\$ 80,288	\$ 80,288	\$ 80,288
Restricted	\$ 15,750,980	\$ 8,913,050	\$ 9,201,801	\$ 9,426,366
Reserve-Econ Uncertainty 10% to 6%	\$ 14,209,162	\$ 9,212,460	\$ 7,733,149	\$ 7,914,389
Assigned	\$ 19,391,207	\$ 19,087,354	\$ 17,878,917	\$ 16,878,917
Undesignated Reserve	\$ 796,243	\$ 4,828,148	\$ 2,685,020	\$ 137,680
Total Available Reserves		9%	8%	6%

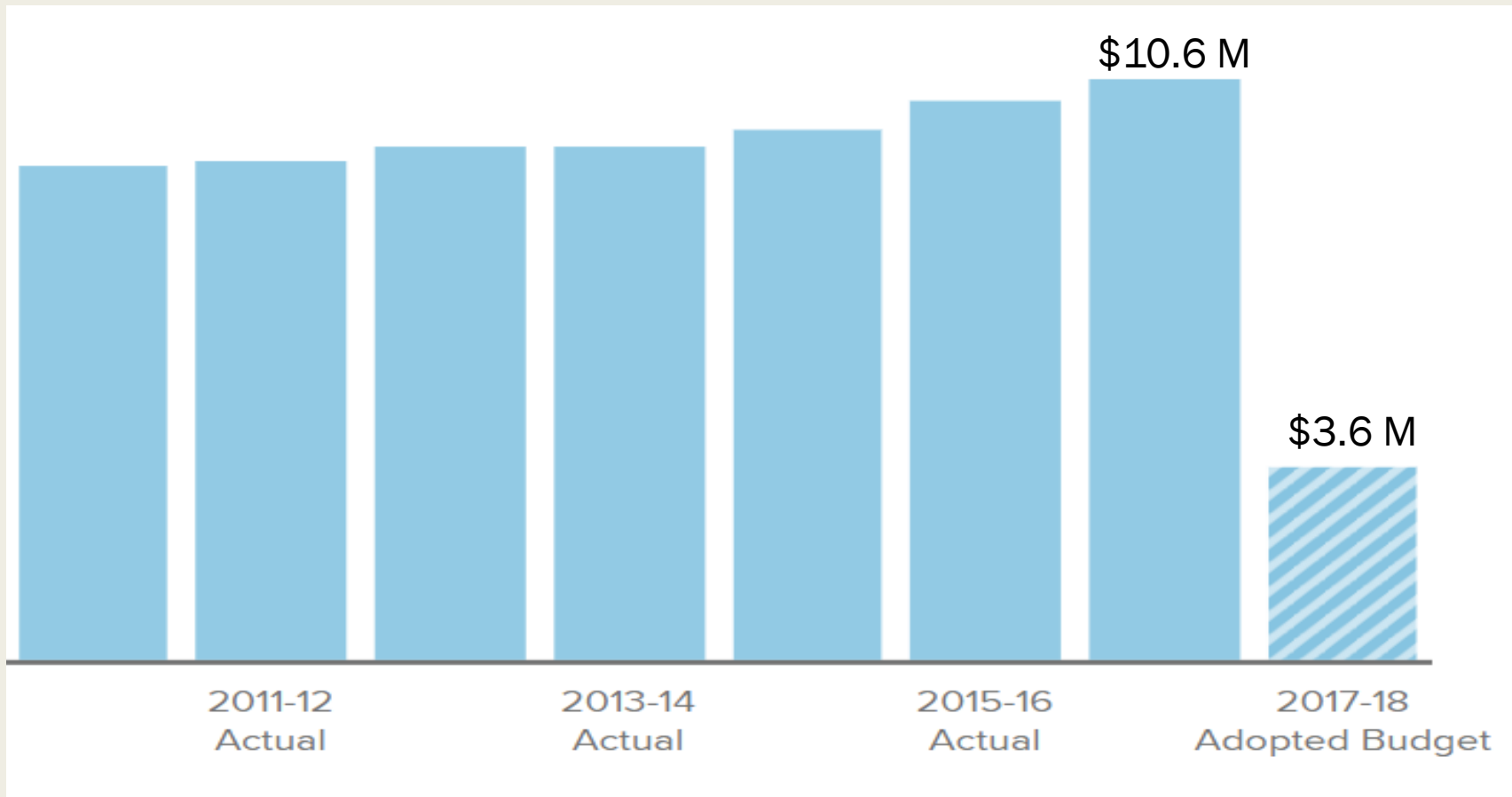
Areas to Watch



STRS/PERS Costs



Parcel Tax Revenue



Questions & Comments