

Master Facility Planning Facilities Subcommittee

August 8, 2018

Agenda

- What is a Master Facilities Plan
 - Examples: San Rafael City Schools, Benicia Unified School District, San Bruno Park School District
- Process
 - Assess
 - Plan Sites
 - Plan District
 - Confirm Plan
 - Finalize Plan

A MASTER FACILITY PLAN IS

BERKELEY UNIFIED SCHOOL DISTRICT

- TBD
- District needs, vision and priorities
- Implementation relative to potentially-available funds

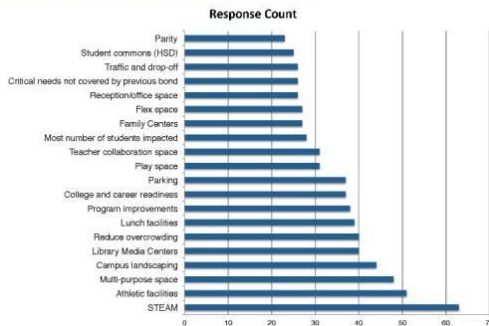


A MASTER FACILITY PLAN IS SAN RAFAEL CITY SCHOOLS

1. Relieve overcrowding
 2. Accommodate future growth
 3. Replace portables with permanent buildings
 4. Parity
- Planning for implementation refined priorities

Results: Input on Prioritization Criteria

Updated with input received to date



A MASTER FACILITY PLAN IS

Glenwood Elementary

- Older buildings
- No multi-purpose
- Portable classrooms
- Upper-income
- Perception from prior bond



EXISTING CONDITIONS		
CAMPUS DATA		
1. TOTAL CAMPUS AREA		15.6 ACRES
2. TOTAL AREA		61 ACRES
3. TOTAL DEVELOPABLE AREA		485
4. TOTAL EXISTING DEVELOPABLE AREA		100
5. AVAILABLE DEVELOPABLE AREA		67.5 ACRES
LEGEND		
	EXISTING ENVIRONMENTAL BUI.	
	EXISTING PARKING LOT	
	EXISTING TRAIL/BIKE PATH	
	EXISTING TRAIL/BIKE PATH	
	EXISTING TRAIL/BIKE PATH	
	EXISTING TRAIL/BIKE PATH	
	EXISTING TRAIL/BIKE PATH	
	EXISTING TRAIL/BIKE PATH	
CORE FACILITIES DATA		
1. FACILITY	2. FACILITY	3. EXISTING SQ.
1	1. TOTAL CAMPUS AREA	15.6
2	2. TOTAL AREA	61
3	3. TOTAL DEVELOPABLE AREA	485
4	4. TOTAL EXISTING DEVELOPABLE AREA	100
5	5. AVAILABLE DEVELOPABLE AREA	67.5
6	6. TOTAL CAMPUS AREA	15.6
7	7. TOTAL AREA	61
8	8. TOTAL DEVELOPABLE AREA	485
9	9. TOTAL EXISTING DEVELOPABLE AREA	100
10	10. AVAILABLE DEVELOPABLE AREA	67.5
11	11. TOTAL CAMPUS AREA	15.6
12	12. TOTAL AREA	61
13	13. TOTAL DEVELOPABLE AREA	485
14	14. TOTAL EXISTING DEVELOPABLE AREA	100
15	15. AVAILABLE DEVELOPABLE AREA	67.5



OPTION 1	
LEGEND	
	ROCKING BRIDGE
	ROCKING BRIDGE AND WALKING BRIDGE
	ROCKING BRIDGE - 17
	ROCKING BRIDGE - 12
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10
	ROCKING BRIDGE - 10



A MASTER FACILITY PLAN IS BENICIA UNIFIED SCHOOL DISTRICT

1. Critical Portable Replacement
2. Learning Space Modernization
3. Portable Replacement
4. Educational Support

MASTER FACILITY PLAN	
Priority 1 - Critical Portable Replacement Projects	
1	E Wing Replacement
2	D Wing Replacement (including Child Care Buildings)
Priority 2 - Learning Spaces Modernization Projects	
3	Classroom Modernization (including General Safety / Security Upgrades, Food Service Upgrades)
Priority 4 - Education Support Projects	
4	Resurface Blacktop Areas (Including Yard Storage)
5	Main Lobby / Admin Improvements
6	Covered Activity Area
7	ALS Adjacent to Library
8	Expand Parking

LEGEND	
EXISTING PERMANENT BUILDING	MODERNIZATION - MINOR
PROPOSED EXPANSION / NEW BUILDING	MODERNIZATION - MAJOR



Learning Spaces

K-1-2

- gathering space - carpet for circle time
- Cubbies storage & desks/tables or cubbies
- likes furniture @ ALS @ BHS
- core steel/loosers
- moving from white boards - anchor charts (hooks)
- + sliding whiteboards full height?

3-4-5

- + gathering space
- + space for books

standing activities

- Projectors + document cameras
- don't chase the technology



Outdoor Amenities

- Outdoor Amenities
- Bonnie Garden People garden learning center greenhouse
- Large shelter
- gets project open - security
- ball wall
- rooms outdoor play space - more to do
- Floor to ceiling windows to court yard
- Digital Monitors
- CC TV - live announcements - get rid of old TVs



PE Storage

A MASTER FACILITY PLAN IS

SAN BRUNO PARK SCHOOL DISTRICT

1. Increase Campus Sizes for Operational Efficiency
2. Close and Sell Surplus Properties
3. Develop District Vision and Project List
4. Pass a Bond



FUNCTION
<ul style="list-style-type: none"> Adequate restrooms Spaces for science and music Outdoor classroom space Storage Flexible space and walls Carpeted floors Sleeping/quiet area Registration/enrollment area for pre-k separate from K-5 Pre-K at each elementary Distraction free-based pre-k Diaper changing table (nursery) Multiple sinks upon entry to classroom with warm water Movable cubbies and shelves indoor and outdoor Special bathrooms - smaller
QUALITIES
<ul style="list-style-type: none"> Tactile play things for hand-eye coordination
RELATIONSHIPS
<ul style="list-style-type: none"> Drop off areas convenient for parents to park: drop off pre-K and K-5 kids Close proximity to cafeteria and drop off/pick up Secure pickup - operational Look of Educare Silicon Valley Pre-K Center for relationship ideas Direct outdoor access from classrooms for anytime use



EARLY CHILDHOOD DEVELOPMENT (K, TK, PK)

DRAFT

HIBSER YAMAUCHI Architects, Inc. HY

FUNCTION
<ul style="list-style-type: none"> Information warehouse Multiple media Break-out rooms Learning stations Collaboration space Parent resource center Information center Space for groups to work
QUALITIES
<ul style="list-style-type: none"> Flexible Break-out rooms Quiet spaces Collaboration spaces Cozy Access to technology/tools/devices for printing, display screens for group work Hangout/lounge/homework area for kids
RELATIONSHIPS
<ul style="list-style-type: none"> Centralized Available to community after school Parent education Collaborating small rooms similar to college libraries



LIBRARY

DRAFT

HIBSER YAMAUCHI Architects, Inc. HY

A MASTER FACILITY PLAN IS

BERKELEY UNIFIED SCHOOL DISTRICT

1. Set Design Standards based on Educational Objectives
2. Correct Infrastructure Deficiencies
3. Provide Equity Across the District
4. Accommodate All Students
5. Develop Campuses Sustainably
6. Consider Overall Vision for All Campuses, but also Develop a Project List That is Achievable

GOALS

- ABILITY TO SUPPORT EDUCATIONAL OBJECTIVES
 - INFRASTRUCTURE
 - 20-YEAR TECHNOLOGY INFRASTRUCTURE
 - SUSTAINABILITY - ENERGY EFFICIENT GREEN SCHOOLS "STATE OF THE ART"
 - SAFETY
 - FLEX ROOMS FOR SPECIAL PROGRAMS
 - PROGRAM/BLDG STANDARDS FOR EACH GROUP OF CAMPUSES
 - ACCOMMODATE SPECIAL NEEDS STUDENTS
 - PROJECT LIST FOR FUTURE BOND
 - EVALUATE INCOMPLETE PROJECTS
 - ACCOMMODATE CTE PATHWAYS
 - MAXIMIZE SITE UTILIZATION / PROGRAM
 - CONSIDER SEQUENCING & TEMP COSTS
- EQUITY
 - REPLACE PORTS W/ PERM BLDGS
 - ~~TIME~~ TIMELINESS
-
- WHAT IS ~~THE~~ ALREADY PROMISED?
 - BIFURCATE W/ PROJECT LIST & FUTURE VISION



ANTICIPATED PROCESS

- Phase 1 - Assessments
- Phase 2 - Plan Sites
- Phase 3 - Plan District
- Phase 4 - Refine Plan for Implementation
- Phase 5 - Finalize Plan

PHASE 1 - ASSESSMENTS

EDUCATION - INFRASTRUCTURE - OPERATIONS

- Meet with M&O and interview for any background knowledge
- Review existing documentation
- Walk through every room on campus to determine use and functionality
- Meet with Principals / Site Committees at each campus
- Consider operational and infrastructure conditions
- Analyze conditions against District priorities / vision
- Report on condition, capacity and functionality

Walkthroughs currently in progress. Completed sites include: BAM, BHS, Emerson, B. Tech, Longfellow and MLK. Remaining sites scheduled for the coming 2 weeks.

PHASE 1 - ASSESSMENTS

DISTRICT DEPARTMENT GOALS

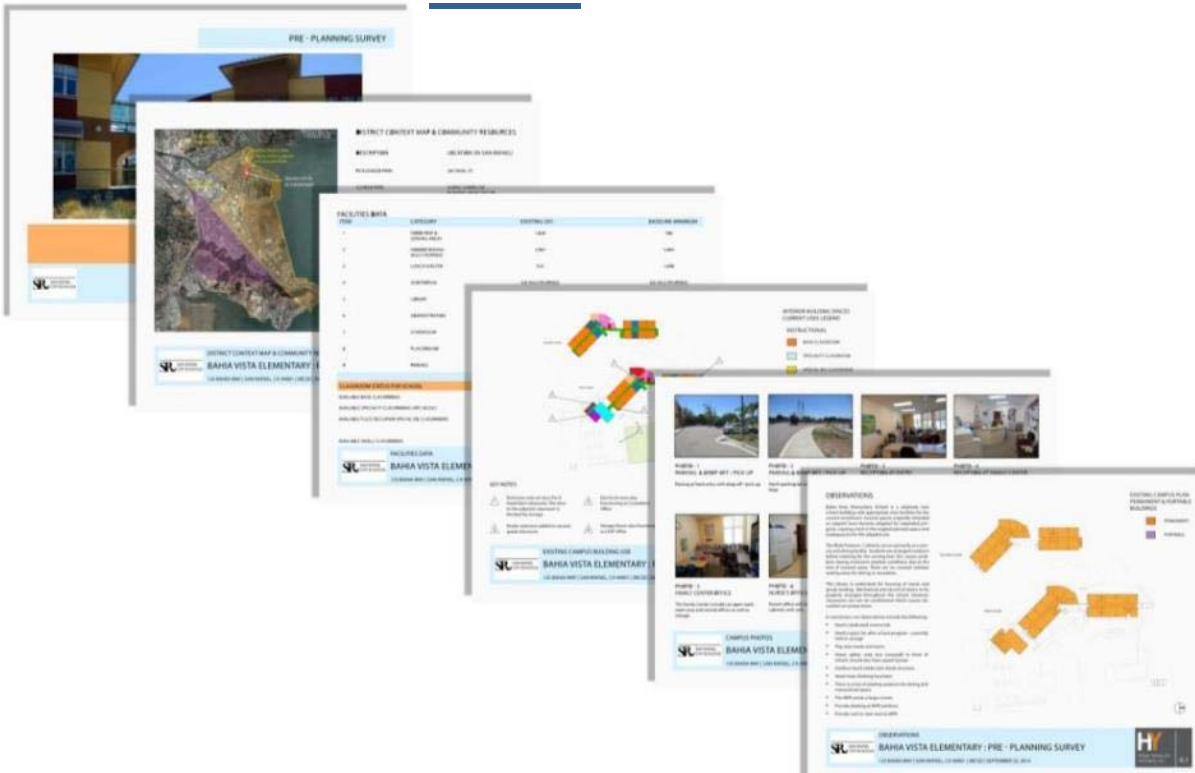
INFORMATION GATHERING

Maintenance and Operations (Overview)	7/3/2018	7/3/2018
Transportation		
Special Education Group	8/23/2018	
Ed Services (Associate Supt.)	7/16/2018	7/16/2018
Ed Services (additional information TBD)		
Foodservice		
Communications	7/13/2018	7/13/2018
Technology	7/27/2018	7/27/2018
Libraries		
Unions		
Athletics / Physical Education		
City of Berkeley		
Gardening and Cooking		
CTE		
BEARS / LEARNS		
Sustainability Committee		
Visual and Performing Arts	8/6/2018	8/6/2018
Office of Family Engagement		

PHASE 1 - ASSESSMENTS

ASSESSMENT REPORT

EDUCATION - INFRASTRUCTURE - OPERATIONS



- ✓ Documents existing uses
 - ✓ Addresses capacity
 - ✓ Identifies under utilized spaces
 - ✓ Identifies building & system condition
 - ✓ Curriculum focus vs. facility spaces
 - ✓ Operational adjacency requirements
- ** All reviewed against district standards**

PHASE 2 – SITE MASTER PLANNING

ANTICIPATED PROCESS

BERKELEY UNIFIED SCHOOL DISTRICT

- Confirm Site priorities
- Develop preliminary site plans
- Conduct one review meeting per zone for the elementary schools
- Conduct one review meeting with each middle school
- Conduct one meeting for the High School
- After the school meetings, we will conduct 4 community meetings (1 at each middle school and one at the high school) that will be open to the entire community.
- Once various committees have review the results and we have developed more definitive master plans and identified priorities, we will repeat this effort prior to the completion of the complete Master Facilities Plan.



EXISTING CONDITIONS	
CAMPUS DATA	
1. Existing building footprint	2. Existing parking area
3. Existing playground area	4. Existing green space
5. Existing core facilities data	6. Existing site boundary
LEGEND	
1. Existing building footprint	2. Existing parking area
3. Existing playground area	4. Existing green space
5. Existing core facilities data	6. Existing site boundary
CORE FACILITIES DATA	
1. Core facilities data	2. Core facilities data
3. Core facilities data	4. Core facilities data
5. Core facilities data	6. Core facilities data
7. Core facilities data	8. Core facilities data
9. Core facilities data	10. Core facilities data
11. Core facilities data	12. Core facilities data
13. Core facilities data	14. Core facilities data
15. Core facilities data	16. Core facilities data
17. Core facilities data	18. Core facilities data
19. Core facilities data	20. Core facilities data
21. Core facilities data	22. Core facilities data
23. Core facilities data	24. Core facilities data
25. Core facilities data	26. Core facilities data
27. Core facilities data	28. Core facilities data
29. Core facilities data	30. Core facilities data
31. Core facilities data	32. Core facilities data
33. Core facilities data	34. Core facilities data
35. Core facilities data	36. Core facilities data
37. Core facilities data	38. Core facilities data
39. Core facilities data	40. Core facilities data
41. Core facilities data	42. Core facilities data
43. Core facilities data	44. Core facilities data
45. Core facilities data	46. Core facilities data
47. Core facilities data	48. Core facilities data
49. Core facilities data	50. Core facilities data
51. Core facilities data	52. Core facilities data
53. Core facilities data	54. Core facilities data
55. Core facilities data	56. Core facilities data
57. Core facilities data	58. Core facilities data
59. Core facilities data	60. Core facilities data
61. Core facilities data	62. Core facilities data
63. Core facilities data	64. Core facilities data
65. Core facilities data	66. Core facilities data
67. Core facilities data	68. Core facilities data
69. Core facilities data	70. Core facilities data
71. Core facilities data	72. Core facilities data
73. Core facilities data	74. Core facilities data
75. Core facilities data	76. Core facilities data
77. Core facilities data	78. Core facilities data
79. Core facilities data	80. Core facilities data
81. Core facilities data	82. Core facilities data
83. Core facilities data	84. Core facilities data
85. Core facilities data	86. Core facilities data
87. Core facilities data	88. Core facilities data
89. Core facilities data	90. Core facilities data
91. Core facilities data	92. Core facilities data
93. Core facilities data	94. Core facilities data
95. Core facilities data	96. Core facilities data
97. Core facilities data	98. Core facilities data
99. Core facilities data	100. Core facilities data



EXISTING CONDITIONS	
CAMPUS DATA	
1. Existing building footprint	2. Existing parking area
3. Existing playground area	4. Existing green space
5. Existing core facilities data	6. Existing site boundary
LEGEND	
1. Existing building footprint	2. Existing parking area
3. Existing playground area	4. Existing green space
5. Existing core facilities data	6. Existing site boundary
CORE FACILITIES DATA	
1. Core facilities data	2. Core facilities data
3. Core facilities data	4. Core facilities data
5. Core facilities data	6. Core facilities data
7. Core facilities data	8. Core facilities data
9. Core facilities data	10. Core facilities data
11. Core facilities data	12. Core facilities data
13. Core facilities data	14. Core facilities data
15. Core facilities data	16. Core facilities data
17. Core facilities data	18. Core facilities data
19. Core facilities data	20. Core facilities data
21. Core facilities data	22. Core facilities data
23. Core facilities data	24. Core facilities data
25. Core facilities data	26. Core facilities data
27. Core facilities data	28. Core facilities data
29. Core facilities data	30. Core facilities data
31. Core facilities data	32. Core facilities data
33. Core facilities data	34. Core facilities data
35. Core facilities data	36. Core facilities data
37. Core facilities data	38. Core facilities data
39. Core facilities data	40. Core facilities data
41. Core facilities data	42. Core facilities data
43. Core facilities data	44. Core facilities data
45. Core facilities data	46. Core facilities data
47. Core facilities data	48. Core facilities data
49. Core facilities data	50. Core facilities data
51. Core facilities data	52. Core facilities data
53. Core facilities data	54. Core facilities data
55. Core facilities data	56. Core facilities data
57. Core facilities data	58. Core facilities data
59. Core facilities data	60. Core facilities data
61. Core facilities data	62. Core facilities data
63. Core facilities data	64. Core facilities data
65. Core facilities data	66. Core facilities data
67. Core facilities data	68. Core facilities data
69. Core facilities data	70. Core facilities data
71. Core facilities data	72. Core facilities data
73. Core facilities data	74. Core facilities data
75. Core facilities data	76. Core facilities data
77. Core facilities data	78. Core facilities data
79. Core facilities data	80. Core facilities data
81. Core facilities data	82. Core facilities data
83. Core facilities data	84. Core facilities data
85. Core facilities data	86. Core facilities data
87. Core facilities data	88. Core facilities data
89. Core facilities data	90. Core facilities data
91. Core facilities data	92. Core facilities data
93. Core facilities data	94. Core facilities data
95. Core facilities data	96. Core facilities data
97. Core facilities data	98. Core facilities data
99. Core facilities data	100. Core facilities data



PHASE 3 – DISTRICT MASTER PLANNING



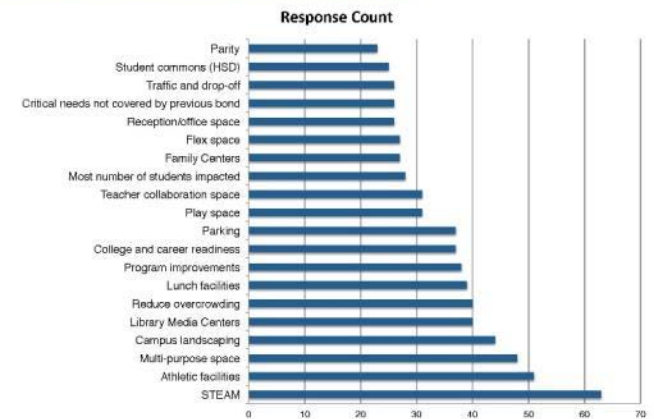
- Identify potential funding sources
- Review overall objectives and work with Facilities Committee and Community
- Create preliminary short-term and long-term project list

Results: Input on Test ESD Scenarios

ESD SCENARIO A				ESD SCENARIO B				ESD SCENARIO C			
Priorities	+	✓	-	Priorities	+	✓	-	Priorities	+	✓	-
STEAM	13	7	3	STEAM	15	12	6	STEAM	13	7	6
Multi-purpose space	10	13	2	Multi-purpose space	9	17	4	Multi-purpose space	7	11	6
Lunch facilities	6	11	6	Lunch facilities	1	12	15	Lunch facilities	1	7	14
Reduce overcrowding	5	12	4	Reduce overcrowding	8	13	6	Reduce overcrowding	4	7	11
Athletic facilities	6	10	8	Athletic facilities	1	17	10	Athletic facilities	2	7	13
Traffic and drop-off	7	12	6	Traffic and drop-off	0	13	16	Traffic and drop-off	1	8	13
Parity	10	6	4	Parity	3	13	10	Parity	2	3	16
Flex space	2	7	10	Flex space	1	7	16	Flex space	1	4	12

Updated with input received to date

Results: Input on Prioritization Criteria



PHASE 4 – DRAFT IMPLEMENTATION PLAN

DRAFT IMPLEMENTATION PLAN

DISTRICT-WIDE

- Prioritization criteria – scoring of each project
- Funding availability and constraints
- Develop Draft Implementation Plan
- Community Review

JOHN MUIR ELEMENTARY SCHOOL
Options 1, 2, & 2A



NOTE

- Option 1 Incorporates Classroom Modernization
- Option 2 Incorporates Replacement Stick-Built Classrooms
- Option 2A Incorporates Replacement Modular Classrooms

PROPOSED SCOPE OF WORK

PRIORITIES

- 2400 Square Foot Administration Building
 - Reception Controls Campus Entry
 - Private Offices for Counseling and Psychology Staff
- 3 Kindergarten Classrooms and Fenced Kinder Play Area
- 2 Existing Kinders Become Classrooms
- Relocate and/or Replace Woodbridge Incorporate Student Restrooms Serving Handrop
- Expand Handrop into Field
- Extend Concrete Walkway to Access Field
- Regrade Grass Field - Address Rodent Damage
- Reconfigure Parking into On-Site Drop-off with Separate Parking
- ADA Path of Travel Improvements
- Safety and Security - Fence/Gate Separating Classrooms from Fields/Play Area
- Modernization of Remaining Original Classrooms Includes Insulating Windows and Walls, Replacing Lighting and Providing Blackout Shades
- Replace all underground infrastructure

DESIRES

- Convert Administration Building to Library/Media

LEGEND

- NEW BUILDING
- EXISTING NO WORK



Martinez Unified School District		PROGRAM CASH FLOW STUDY - VERSION 3										February 13, 2017
Program Year		1	2	3	4	5	6	7	8	9	10	
School Year		2015-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	
Total Revenue	\$ 123,100,000	\$ 30,000,000	\$ -	\$ 33,100,000	\$ -	\$ 30,000,000	\$ -	\$ -	\$ 30,000,000	\$ -	\$ -	
Measure R	\$ 120,000,000	\$ 30,000,000		\$ 33,000,000		\$ 30,000,000			\$ 30,000,000			
Potential State Funding	\$ 3,100,000			\$ 3,100,000								
Local Funding	\$ -											
Other Income	\$ -											
Expense		Project Cost Budget										
Escalate on		1 2 3 4 5 6 7 8 9 10										
		5.5% 5.0% 4.5% 4.5% 4.5% 4.5% 4.5% 4.5% 4.5% 4.5%										
Construction Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Alhambra HS - Under Phase R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Construction Budget	\$ 820,000	\$ -	\$ 820,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Martinez JHS - NIC	\$ 1,054,274	\$ -	\$ 1,112,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Construction Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Adult School - NIC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Construction Budget	\$ 35,249,500	\$ -	\$ -	\$ 35,249,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
John Muir ES - Opt 5 Less 15%	\$ 45,320,000	\$ -	\$ -	\$ 50,078,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Construction Budget	\$ 13,182,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,182,000	\$ -	\$ -	
John Swett ES - Opt 1 Less 15%	\$ 16,960,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,556,800	\$ -	\$ -	
Construction Budget	\$ 10,863,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,182,000	\$ -	\$ -	
Las Juntas ES - Opt 1 Less 15%	\$ 22,160,000	\$ -	\$ -	\$ -	\$ -	\$ 26,481,200	\$ -	\$ -	\$ -	\$ -	\$ -	
Construction Budget	\$ 13,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,888,500	\$ -	\$ -	
Moreno Park ES - Under Phase R	\$ 13,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,888,500	\$ -	\$ -	
Program Management	\$ 2,375,000	\$ 125,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	
Temporary Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Program Reserve	\$ 2,600,000	\$ 2,000,000										
Total Expense	\$ 122,492,359	\$ 2,125,000	\$ 1,362,259	\$ 50,328,600	\$ 250,000	\$ 26,731,200	\$ 250,000	\$ 250,000	\$ 40,695,300	\$ 250,000	\$ 250,000	
Ongoing Balance	\$ 607,641	\$ 27,875,000	\$ 26,512,741	\$ 9,264,141	\$ 9,034,141	\$ 12,302,941	\$ 12,052,941	\$ 11,802,941	\$ 1,107,641	\$ 857,641	\$ 607,641	

PHASE 5 – FINALIZE MASTER FACILITIES PLAN

