

May 11th, 2015

Robert Porter
Chief Operating Officer
San Carlos School District
826 Chestnut Street
San Carlos
CA 94070

Re: San Carlos School District – New Charter Learning Center Campus
Proposal No: 15-0979
Cost Management Fee Proposal

Dear Robert,

Thank you for giving Cumming the opportunity to work with you on the above mentioned project. It is our understanding the project involves providing an estimate for a new Charter Learning Center Campus at Terra Linda. The scope of services is to provide one single conceptual statement of probable cost

Our lump sum fee for these services is as outlined in the following table:

Cost Management Services:	Total
1. Base Service	
1. Conceptual Design Estimate - Statement of Probable Cost	\$3,850
Total Cost Management Base Services - 1. Base Service	\$3,850

Proposed Approach

Accurate and realistic cost management is one of the foundations for project success. We will begin our cost services on the project with an in depth review of the latest design information along with a conference call or in-person kick off meeting with the design team to fully understand the program, design intent, and project unique considerations.

Our cost management services for budget development will be "built to suit" the unique challenges and characteristics of the project. Our cost model will contain extensive detail and our crew based database approach will be used for each individual budget line item. The model will account for all project conditions

(sub contract and general pool, delivery method, schedule, owner requirements, site restraints / logistics) as well as all market variables (credit markets, energy and commodity trends, global impacts, etc.).

Included within our cost management services are the following tasks:

- Review of design information
- Cost estimating of all direct and indirect construction costs

Our fees assume any required design information (including drawings, specifications, and reports) required for the performance of our work will be provided in hard copy form and electronically at no cost to Cumming. PDF is the preferred electronic format. The estimates will be present in an industry standard or custom format to suit both design team's review and owner preference.

We look forward to working with you on this project. We trust the above will be to your satisfaction. We are available to discuss any questions you may have regarding this fee proposal. Please indicate your acceptance by signing below and returning a copy of this document to our office.

Very truly yours,

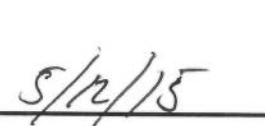
CUMMING



Julie White
Senior Cost Manager

We will be periodically billing for the above mentioned services. Your acceptance of the proposal as indicated below will be binding on both parties.

Accepted by:

San Carlos School District

Authorized Signatory

Date