

**San Mateo-Foster City School District  
Independent Contractor Services Agreement  
Developer Fee Justification Study**

**THIS AGREEMENT** is made and entered into on May 3rd, 2022 (“Agreement”),  
by and between and **San Mateo-Foster City School District** (“District”) and Jack Schreder & Associates, Inc.  
 (“Contractor”). Contractor and District may be referred to herein individually as a “Party” or collectively as the “Parties.”

1. **Services.** The Contractor warrants that it is specially trained, licensed and experienced and competent to perform the Services.

**As indicated in Exhibit “A”** or  **as follows:**

\_\_\_\_\_  
\_\_\_\_\_

2. **Price & Payment.** The Contractor shall furnish the Services to the District for the following compensation:

Contractor is providing services for a total flat fee of: \$10,772.00; **or**

Contractor will provide a maximum number of hours of service at a rate of \$ \_\_\_\_\_  
per hour for a total not to exceed \$ \_\_\_\_\_; **or**

Other: \_\_\_\_\_

(“Agreement Price”). Payment for the Services shall be made in accordance with the Terms and Conditions. District must approve Contractor’s form of invoice, which must be sufficiently detailed (e.g., name of school or department service was provided to, period of service, number of hours of service, brief description of services provided)

3. **Agreement Time.** The Services shall commence on May 13th, 2022 and

shall be completed by August 1st, 2022. (“Agreement Time”)

4. **Submittal of Documents.** The Contractor shall not commence the Services under this Agreement until the Contractor has submitted the following documents as indicated below (Check all that are required):

<input checked="" type="checkbox"/> Signed Agreement	<input checked="" type="checkbox"/> Insurance Certificates & Endorsements	<input type="checkbox"/> W-9 Form
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5. **Notice.** Any notice under this Agreement shall be deemed to have been given, served, and received if given in writing and either personally delivered (effective upon receipt) or sent by overnight delivery service addressed as follows (effective the business day next following delivery thereof to the overnight delivery service).

**San Mateo-Foster City School District**  
1170 Chess Drive  
Foster City, CA 94404  
Attn: Chief Business Official

**Contractor:** Jack Schreder & Associates, Inc.  
2230 K Street  
Sacramento, CA 95816  
Attn: Jack Schreder

6. **Fingerprinting / Criminal Background / Megan's Law (Sex Offenders).** I have verified and will continue to verify that the employees of Contractor that will be on any school site and the employees of any subconsultants and/or subcontractors that will be on any school site are **not** listed on California's "Megan's Law" Website (<http://www.meganslaw.ca.gov/>). In addition, one of these two boxes below **must** be checked:

The fingerprinting and criminal background investigation requirements of Education Code section 45125.1 apply to Contractor's services under this Agreement and Contractor certifies its compliance with these provisions as follows: "Contractor certifies that the Contractor has complied with the fingerprinting and criminal background investigation requirements of Education Code section 45125.1 with respect to all Contractor's employees, subcontractors, agents, and subcontractors' employees or agents ("Employees") regardless of whether those Employees are paid or unpaid, concurrently employed by the District, or acting as independent contractors of the Contractor, who may have contact with District pupils in the course of providing services pursuant to the Agreement, and the California Department of Justice has determined that none of those Employees has been convicted of a felony, as that term is defined in Education Code section 45122.1. A complete and accurate list of all Employees who may come in contact with District pupils during the course and scope of the Agreement is attached hereto."

**[TO BE COMPLETED BY AUTHORIZED DISTRICT EMPLOYEE ONLY.]** Contractor's employees will have only limited contact, if any, with District pupils and the District will take appropriate steps to protect the safety of any pupils that may come in contact with Contractor's employees so that the fingerprinting and criminal background investigation requirements of Education Code section 45125.1 shall not apply to Contractor for the services under this Agreement. As an authorized District official, I am familiar with the facts herein certified, and am authorized to execute this certificate on behalf of the District. (Ed. Code, § 45125.1 (c).)

District Representative's Name & Initials: \_\_\_\_\_ **INITIAL HERE:** \_\_\_\_\_

7. **Tuberculosis (TB) Screening.** Check one of the following boxes:

The District has a statement of TB Clearance on file for each person.

**Waiver of TB Screening.** Contractor is not required to provide evidence of TB Clearance because Contractor will not work directly with students on more than an occasional basis.

**INITIAL HERE:** JS (Contractor initials). **INITIAL HERE:** \_\_\_\_\_ (District Representative initials)

8. **Insurance:** Contractor shall have and maintain insurance in force during the term of this Agreement with minimum limits identified below. Contractor shall provide to the District certificate(s) of insurance and endorsements satisfactory to the District. The policy(ies) shall not be amended or modified and the coverage amounts shall not be reduced without thirty (30) days written notice to the District prior to modification. Except for worker's compensation insurance, the District shall be named as an additional insured on all policies. Contractor's policy(ies) shall be primary; any insurance carried by the District shall only be secondary and supplemental. Contractor shall not allow any subcontractor, employee, or agent to commence Work on this Agreement or any subcontract until the insurance required of Contractor, subcontractor, or agent has been obtained.

<b>Commercial General Liability</b>	\$1,000,000 per occurrence; \$2,000,000 aggregate
<b>Automobile Liability, Any Auto, combined single limit</b>	\$1,000,000 per occurrence; \$2,000,000 aggregate
<b>Workers Compensation</b>	Statutory limits pursuant to State law
<b>Employers' Liability</b>	\$1,000,000
<b>Professional Liability (E&amp;O), If Contractor is providing professional services or advice (on a claims-made form)</b>	\$1,000,000

9. **Terms & Conditions.** The Contractor has read and agrees to comply with the Terms & Conditions attached hereto.

**INITIAL HERE:** JS (Contractor initials).

**ACCEPTED AND AGREED** on the date indicated below. By signing this Agreement, each Party certifies, under penalty of perjury, that all the information provided in the Agreement is true, complete, and correct and that the person executing this Agreement has full power and authority to enter into the Agreement:

**Information regarding Contractor:**

Indicate type of entity or if individual:

- Individual
- Sole Proprietorship
- Partnership
- Limited Partnership
- Corporation
- Limited Liability Company
- Other: \_\_\_\_\_

Employer Identification and/or Social Security Number: \_\_\_\_\_

**NOTE: United States Code, title 26, sections 6041 and 6109 require non-corporate recipients of \$600 or more to furnish their taxpayer identification number to the payer. The United States Code also provides that a penalty may be imposed for failure to furnish the taxpayer identification number. In order to comply with these rules, the District requires your federal tax identification number or Social Security number, whichever is applicable.**

<p><b>San Mateo-Foster City School District</b></p> <p>Dated:</p> <p>Signature:</p> <p>Name: Patrick K. Gaffney</p> <p>Title: Chief Business Official</p>	<p><b>Contractor Name:</b> Jack Schreder &amp; Associates</p> <p>Dated: <i>May 13, 2022</i></p> <p>Signature: <i>Jack Schreder</i></p> <p>Name: Jack Schreder</p> <p>Title: President</p>
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**TERMS & CONDITIONS TO INDEPENDENT CONTRACTOR AGREEMENT FOR PROFESSIONAL SERVICES**

1. **Expenses.** District shall not be liable to Contractor for any costs or expenses paid or incurred by Contractor in performing the Work.
2. **Materials.** Contractor shall furnish, at his/her own expense, all labor, materials, equipment, supplies and other items necessary to complete the services to be provided pursuant to this Agreement.
3. **Independent Contractor.** Contractor, in the performance of this Agreement, shall be and act as an independent contractor. Contractor understands and agrees that he/she and all of his/her employees shall not be considered officers, employees, agents, partner, or joint venture of the District, and are not entitled to benefits of any kind or nature normally provided employees of the District and/or to which District's employees are normally entitled, including, but not limited to, State Unemployment Compensation or Worker's Compensation. Contractor shall assume full responsibility for payment of all federal, state and local taxes or contributions, including unemployment insurance, social security and income taxes with respect to Contractor's employees.
4. **Standard of Care.**
  - 4.1. Contractor represents that Contractor has the qualifications and ability to perform the Services in a professional manner, without the advice, control or supervision of District. Contractor's Services will be performed, findings obtained, reports and recommendations prepared in accordance with generally and currently accepted principles and practices of its profession for services to California school districts. Contractor's Services will be performed with due care and in accordance with applicable law, code, rule, regulation, and/or ordinance.
  - 4.2. Contractor hereby represents that it possesses the necessary professional capabilities, qualifications, licenses, skilled personnel, experience, expertise, and financial resources, and it has available and will provide the necessary equipment, materials, tools, and facilities to perform the Services in an efficient, professional, and timely manner in accordance with the terms and conditions of the Agreement.
  - 4.3. Contractor shall be responsible for the professional quality, technical accuracy, completeness, and coordination of the Services, and Contractor understands that the District relies upon such professional quality, accuracy, completeness, and coordination by Contractor in performing the Services.
  - 4.4. Contractor shall ensure that any individual performing work under the Agreement requiring a California license shall possess the appropriate license required by the State of California. All personnel shall have sufficient skill and experience to perform the work assigned to them.
5. **Originality of Services.** Contractor agrees that all technologies, formulae, procedures, processes, methods, writings, ideas, dialogue, compositions, recordings, teleplays and video productions prepared for, written for, or submitted to the District and/or used in connection with this Agreement, shall be wholly original to Contractor and shall not be copied in whole or in part from any other source, except that submitted to Contractor by District as a basis for such services.
6. **Copyright/Trademark/Patent.** Contractor understands and agrees that all matters produced under this Agreement shall become the property of District and cannot be used without District's express written permission. District shall have all right, title and interest in said matters, including the right to secure and maintain the copyright, trademark and/or patent of said matter in the name of the District. Contractor consents to use of Contractor's name in conjunction with the sale, use, performance and distribution of the matters, for any purpose and in any medium.
7. **Termination.**
  - 7.1. **Without Cause by District.** District may, at any time, with or without reason, terminate this Agreement and compensate Contractor only for services satisfactorily rendered to the date of termination. Written notice by District shall be sufficient to stop further performance of services by Contractor. Notice shall be deemed given when received by the Contractor or no later than three days after the day of mailing, whichever is sooner.
  - 7.2. **With Cause by District.** District may terminate this Agreement upon giving of written notice of intention to terminate for cause. Cause shall include:
    - 7.2.1. material violation of this Agreement by the Contractor; or
    - 7.2.2. any act by Contractor exposing the District to liability to others for personal injury or property damage; or
    - 7.2.3. Contractor is adjudged a bankrupt or makes a general assignment for the benefit of creditors or a receiver is appointed on account of Contractor's insolvency.

Written notice by District shall contain the reasons for such intention to terminate and, unless within three (3) calendar days after that notice the condition or violation shall cease or satisfactory arrangements for the correction thereof be made, this Agreement shall upon the expiration of the three (3) calendar days cease and terminate. In the event of this termination, the District may secure the required Services from another Contractor. If the expense, fees, and/or costs to the District exceeds the cost of providing the Services pursuant to this Agreement, the Contractor shall immediately pay the excess expense, fees, and/or costs to the District upon the receipt of the District's notice of these expense, fees, and/or costs. The foregoing provisions are in addition to and not a limitation of any other rights or remedies available to District.
  - 7.3. Upon termination, Contractor shall provide the District with all documents produced maintained or collected by Contractor pursuant to this Agreement, whether or not such documents are final or draft documents.
8. **Indemnification.** To the furthest extent permitted by California law, Contractor shall defend, indemnify, and hold free

and harmless the District, its agents, representatives, officers, consultants, employees, trustees, and volunteers (“the indemnified parties”) from any and all claims, demands, causes of action, costs, expenses, liability, loss, damage or injury of any kind, in law or equity, including without limitation the payment of all consequential damages (“Claim”), arising out of, pertaining to or relating to, in whole or in part, the negligence, recklessness, errors or omissions, or willful misconduct of Contractor, its officials, officers, employees, subcontractors, consultants, or agents directly or indirectly arising out of, connected with, or resulting from the performance of the Services or from any activity, work, or thing done, permitted, or suffered by the Contractor in conjunction with this Agreement, unless the claims are caused wholly by the sole negligence or willful misconduct of the indemnified parties. The District shall have the right to accept or reject any legal representation that Contractor proposes to defend the indemnified parties.

9. **Assignment.** The obligations of the Contractor pursuant to this Agreement shall not be assigned by the Contractor.

10. **Compliance with Laws.** Contractor shall observe and comply with all rules and regulations of the governing board of the District and all federal, state, and local laws, ordinances and regulations. Contractor shall give all notices required by any law, ordinance, rule and regulation bearing on conduct of the Services as indicated or specified. If Contractor observes that any of the Services required by this Agreement is at variance with any such laws, ordinance, rules or regulations, Contractor shall notify the District, in writing, and, at the sole option of the District, any necessary changes to the scope of the Services shall be made and this Agreement shall be appropriately amended in writing, or this Agreement shall be terminated effective upon Contractor’s receipt of a written termination notice from the District. If Contractor performs any work that is in violation of any laws, ordinances, rules or regulations, without first notifying the District of the violation, Contractor shall bear all costs arising therefrom.

11. **Permits/Licenses.** Contractor and all Contractor’s employees or agents shall secure and maintain in force such permits and licenses as are required by law in connection with the furnishing of services pursuant to this agreement.

12. **Safety and Security.** Contractor is responsible for maintaining safety in the performance of this Agreement. Contractor shall be responsible to ascertain from the District the rules and regulations pertaining to safety, security, and driving on school grounds, particularly when children are present.

13. **Employment with Public Agency.** Contractor, if an employee of another public agency, agrees that Contractor will not receive salary or remuneration, other than vacation pay, as an employee of another public agency for the actual time in which services are actually being performed pursuant to this Agreement.

14. **Anti-Discrimination.** It is the policy of the District that in connection with all work performed under Agreements there be no discrimination against any employee engaged in the work because of race, religious creed, color, national origin, ancestry, physical disability, mental disability, medical condition, genetic information, marital status, sex, gender, gender identity, gender expression, age, sexual orientation, or military and veteran status and therefore the Contractor agrees to comply with applicable Federal and California laws including, but not limited to the

California Fair Employment and Housing Act beginning with Government Code Section 12900 and Labor Code Section 1735. In addition, the Contractor agrees to require like compliance by all its subcontractor(s).

15. **Workers’ Compensation.** Contractor shall comply with the provisions of Labor Code § 3700, et seq., that require every employer to be insured against liability for workers’ compensation or to undertake self-insurance in accordance with the provisions of that code. Contractor shall either being insured against liability to pay compensation by one or more insurers duly authorized to write compensation insurance in this State or by securing from the Director of Industrial Relations a certificate of consent to self-insure, which may be given upon furnishing proof satisfactory to the Director of Industrial Relations of ability to self-insure.

16. **Audit.** Contractor shall establish and maintain books, records, and systems of account, in accordance with generally accepted accounting principles, reflecting all business operations of Contractor transacted under this Agreement. Contractor shall retain these books, records, and systems of account during the Term of this Agreement and for three (3) years thereafter. Contractor shall permit the District, its agent, other representatives, or an independent auditor to audit, examine, and make excerpts, copies, and transcripts from all books and records, and to make audit(s) of all billing statements, invoices, records, and other data related to the Services covered by this Agreement. Audit(s) may be performed at any time, provided that the District shall give reasonable prior notice to Contractor and shall conduct audit(s) during Contractor’s normal business hours, unless Contractor otherwise consents.

17. **District’s Evaluation of Contractor and Contractor’s Employees and/or Subcontractors.** The District may evaluate the Contractor in any manner which is permissible under the law. The District’s evaluation may include, without limitation: requesting that District employee(s) evaluate the Contractor and the Contractor’s employees and subcontractors and each of their performance and announced and unannounced observance of Contractor, Contractor’s employee(s), and/or subcontractor(s).

18. **Limitation of District Liability.** Other than as provided in this Agreement, District’s financial obligations under this Agreement shall be limited to the payment of the compensation provided in this Agreement. Notwithstanding any other provision of this Agreement, in no event, shall District be liable, regardless of whether any claim is based on contract or tort, for any special, consequential, indirect or incidental damages, including, but not limited to, lost profits or revenue, arising out of or in connection with this Agreement for the services performed in connection with this Agreement.

19. **Disputes: DISPUTES/CLAIMS:** Public Contract Code § 9204. Claims between the District and the Contractor shall be resolved in accordance with the procedures established in Public Contract Code § 9204.

Claim. The term “Claim” means a written demand by the Contractor sent by registered mail or certified mail with return receipt requested for:

- 19.1. An extension of the Contract Time, including relief from damages or penalties assessed by the District for delay;
- 19.2. Payment of money or damages arising from work done by, or on behalf of, the Contractor pursuant to the

Contract and payment that is not otherwise expressly provided for in the Contract Documents or to which the Contractor is not otherwise entitled; or

19.3. Payment of an amount that is disputed by the District.

**Submission of Claim.** A Claim arises upon the District's rejection of a request by the Contractor for a Change Order. The Contractor shall submit the Claim by registered mail or certified mail with return receipt requested to the District's Director of construction and Modernization, with a copy to the Project Manager/Construction Manager. The Contractor shall submit its Claim in writing, together with all Supporting Documentation no later than the earlier of either: (1) thirty (30) days after the date the Claim arises; or (2) sixty (60) days after the date of Completion. It is the intent of the District to evaluate and resolve Claims with the Contractor as close to the events giving rise to such Claims as possible and to avoid stale or late Claims, including late notice and documenting of Claims, and to timely mitigate the issue, event, condition, circumstance and/or cause of the Claim and any adverse impacts or damages related thereto. Should the Contractor fail to submit a Claim by the deadline set forth in this Article, Contractor waives and releases such Claim, including all rights and remedies in connection therewith.

**Contents of Claim.** A Claim must include all Supporting Documentation and a statement identifying it as a Claim signed by an authorized agent or officer of the Contractor under penalty of perjury and including the following language immediately above or before the Contractor's signature: "I declare under penalty of perjury under the laws of the State of California that the information provided and statements made in this Claim are true and correct, substantiated and of merit." The Contractor recognizes and acknowledges that this requirement is not a mere formality but is intended to ensure that the Contractor only submits Claims that it believes are true and correct, substantiated and have merit. Should Contractor fail to submit the foregoing written statement signed under penalty of perjury, Contractor waives and releases its Claim, including all rights and remedies in connection thereto.

**Subcontractor Claims.** Pursuant to Public Contract Code § 9204(d)(5), a Subcontractor may request in writing, either on its own behalf or on behalf of a lower tier Subcontractor, that the Contractor submit to the District a claim for work which was performed by the Subcontractor or by a lower tier Subcontractor on behalf of the Subcontractor. The Subcontractor requesting that the claim be submitted to the District shall furnish reasonable documentation to support the claim. Regardless of whether or not the Contractor decides to submit the Subcontractor's claim to the District, Contractor shall provide a copy of the Subcontractor's written request, including all supporting documentation, to the Project Manager/Construction Manager within ten (10) days of Contractor's receipt of the request. In the event the Contractor agrees to submit a Subcontractor's claim to the District, the Contractor shall submit such claim as a request for a Change Order, unless such claim was previously submitted to the District as a request for a Change Order. Within forty-five (45) days of receipt of the Subcontractor's

written request, the Contractor shall notify the Subcontractor in writing as to whether the Contractor submitted the claim to the District and, if the Contractor did not submit the claim, the Contractor shall provide the Subcontractor with a written statement of the reasons for not having done so and shall concurrently provide a copy of such written statement to the Project Manager/Construction Manager. In the event the Contractor includes supporting documentation with such written statement, the Contractor shall concurrently provide a copy of such supporting documentation to the Project Manager/Construction Manager. If the Contractor submits a Claim on behalf of a Subcontractor, the Claim shall include a statement in writing and signed by an authorized agent or officer of the Contractor under penalty of perjury that includes the following language immediately above or before the Contractor's signature: "I declare under penalty of perjury under the laws of the State of California that [insert name of Contractor] has thoroughly evaluated the claim of [insert name of Subcontractor] and determined that the information provided and statements made in the claim are true and correct, substantiated and of merit."

**District Review of Claim.** Upon receipt of a Claim, the District shall review the Claim and, within a period not to exceed forty-five (45) days, shall provide Contractor a written statement identifying what portion of the Claim is disputed and what portion is undisputed. Upon receipt of a Claim, the District and the Contractor may, by mutual written agreement, extend the forty-five (45) day time period. The District shall process and make payment of any undisputed portion of a Claim within sixty (60) days after the District issues its written statement. Failure by the District to provide a written statement in response to a Claim from the Contractor within the forty-five (45) day time period, or within an agreed upon extended time period, shall result in the Claim being deemed rejected in its entirety. A Claim that is rejected by reason of the District's failure to respond, or failure to timely respond, to the Claim shall not constitute an adverse finding regarding the merits of the Claim or the claimant's responsibility or qualifications.

**Meet and Confer Meeting.** If the Contractor disputes the District's written response, or if the District fails to respond within the time frame prescribed above, the Contractor, within fifteen (15) days of the District's written response or, if the District fails to respond, within fifteen (15) days after the District's response was due, may demand, in a writing sent to the District's Superintendent by registered mail or certified mail, return receipt requested, with a copy to the District's Director of Construction and Modernization, and Project Manager/Construction Manager, an informal conference to meet and confer for settlement of the issues in dispute. The District shall schedule a meet and confer conference within thirty (30) days of its receipt of the Contractor's written demand.

**Mediation.** Within ten (10) business days following the conclusion of the meet and confer conference, if the Claim or any portion of the Claim remains in dispute, the District shall provide the Contractor a written statement identifying the portion of the Claim that remains in dispute and the portion

that is undisputed. Any payment due on an undisputed portion of the Claim shall be processed and made within sixty (60) days after the District issues its written statement. Any disputed portion of the Claim, as identified by the Contractor in writing, shall be submitted to nonbinding mediation. The expenses and fees of the mediator and the administrative fees shall be divided among the parties equally. Each party shall pay its own legal fees, witness fees, and other expenses. The District and the Contractor shall mutually agree to a mediator within ten (10) business days after the disputed portion of the Claim has been identified in writing. If the parties cannot agree upon a mediator, each party shall select a mediator and those mediators shall select a qualified neutral third party to mediate with regard to the disputed portion of the Claim. Each party shall bear the fees and costs charged by its respective mediator in connection with the selection of the neutral mediator. The foregoing notwithstanding, pursuant to Public Contract Code § 9204(f), the parties may mutually agree in writing to waive mediation. Pending resolution of the dispute, Contractor agrees it will neither rescind the Contract nor stop the progress of the Work, but will allow determination by the court of the State of California, in the county in which the District's administration office is located, having competent jurisdiction of the dispute.

Nothing in this Article shall prevent the Parties from resolving any disputes or claims pursuant to Public Contract Code section 20104, et seq., if applicable.

Nothing in this Contract, waives, modifies or tolls the Contractor's obligation to present a timely claim under Government Code § 910, et seq. Therefore, in addition to complying with the contractual Claims procedures, the Contractor is required to present claims to the District pursuant to Government Code § 910, et seq.

20. **Confidentiality.** The Contractor and all Contractor's agents, personnel, employee(s), and/or subcontractor(s) shall maintain the confidentiality of all information received in the course of performing the Services. This requirement to maintain confidentiality shall extend beyond the termination of this Agreement.

21. **Integration/Entire Agreement of Parties.** This Agreement constitutes the entire agreement between the Parties and supersedes all prior discussions, negotiations, and agreements, whether oral or written. This Agreement may be amended or modified only by a written instrument executed by both Parties.

22. **California Law.** This Agreement shall be governed by and the rights, duties and obligations of the Parties shall be determined

and enforced in accordance with the laws of the State of California. The Parties further agree that any action or proceeding brought to enforce the terms and conditions of this Agreement shall be maintained in the California county in which the District's administration offices are located.

23. **Waiver.** The waiver by either party of any breach of any term, covenant, or condition herein contained shall not be deemed to be a waiver of such term, covenant, condition, or any subsequent breach of the same or any other term, covenant, or condition herein contained.

24. **Severability.** If any term, condition or provision of this Agreement is held by a court of competent jurisdiction to be invalid, void or unenforceable, the remaining provisions will nevertheless continue in full force and effect, and shall not be affected, impaired or invalidated in any way.

25. **Incorporation of Recitals and Exhibits.** The Recitals and each exhibit attached hereto are hereby incorporated herein by reference.

26. **Drug-Free/Smoke Free Policy.** No drugs, alcohol, and/or smoking are allowed at any time in any buildings and/or grounds on District property. No students, staff, visitors, Contractors, or subcontractors are to smoke or use drugs or alcohol on these sites.

27. **Conflict of Interest.** Contractor shall abide by and be subject to all applicable District policies, regulations, statutes or other laws regarding conflict of interest. Contractor shall not hire any officer or employee of District to perform any service by this Agreement. Contractor affirms to the best of his/her/its knowledge, there exists no actual or potential conflict of interest between Contractor's family, business or financial interest and the services provided under this Agreement, and in the event of change in either private interest or services under this Agreement, any question regarding possible conflict of interest which may arise as a result of such change will be brought to District's attention in writing. Through its execution of this Agreement, Contractor acknowledges that it is familiar with the provisions of Section 1090 *et seq.* and Section 87100 *et seq.*, of the Government Code of the State of California, and certifies that it does not know of any facts which constitute a violation of said provisions. In the event Contractor receives any information subsequent to execution of this Agreement, which might constitute a violation of said provisions, Contractor agrees it shall notify District of this information.

28. **Agreement Contingent on Governing Board Approval.** The District shall not be bound by the terms of this Agreement until it has been formally approved or ratified by the District's Governing Board, and no payment shall be owed or made to Contractor absent formal approval.

**EXHIBIT "A"**

**PROPOSAL/AGREEMENT TO PREPARE  
DEVELOPER FEE JUSTIFICATION STUDY  
for  
SAN MATEO-FOSTER CITY SCHOOL DISTRICT**

Prepared by:

Jack Schreder & Associates, Inc.  
2230 K Street  
Sacramento, California 95816  
(916) 441-0986

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## PURPOSE OF PROJECT

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The objective of this project is to determine if a reasonable relationship exists between new residential, commercial, and industrial development and the need for new and/or reconstructed school facilities in the San Mateo-Foster City School District. The study will be documented to provide the District with the justification necessary to levy developer fees as authorized by Education Code Section 17620. The report will comply with any new legislative requirements to date, including SB 1693 and AB 3081 requirements.

## PROJECT METHODOLOGY

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The project that Jack Schreder & Associates, Inc. is proposing will be comprised of the following separate components:

- Component A:** Projection of the residential, commercial, and industrial development.
- Component B:** Identification of student yield factors for residential, commercial, and industrial development.
- Component C:** Generation of enrollment projections based on natural growth and new residential development.
- Component D:** Identification of existing facility capacity, facility needs, and facility costs based on enrollment projections. Class size reduction implementation may affect District capacity.
- Component E:** Preparation of documentation in compliance with current developer fee law.

## **COMPONENT A**

In order to identify the projected student impact of residential, commercial, and industrial development, it is necessary to assess the impact of development. This component of the study will identify the level of future residential, commercial, and industrial development anticipated to occur in the District.

As required to justify developer fees, the specific steps in this component are:

- Identify approved and tentative development projects on file with the county and city planning departments where applicable.
- Identify development potential for vacant and under-developed land.
- Identify city building densities, current zoning, and master plan designations to establish build-out potentials.
- Provide development projections for single family residential and multiple family residential development. Provide projections of commercial and industrial development by category.
- Determine the development impact on the District when pre-existing dwelling units are demolished and replaced by reconstructed dwelling units as it occurs within the District boundaries.
- Project fee revenues for residential, commercial and industrial based on the current maximum fee.

*District responsibility: Provide information regarding current and future projected residential development known to the District.*

## **COMPONENT B**

State default student yields will be utilized or student generation rates (SGR's) will be calculated to project the student impact of future development. The commercial/industrial SGR's will address employee generation factors, as provided by the San Diego Traffic Generation documentation (17621(e)(1)(B)).

### **COMPONENT C**

Enrollment projections for the District will be provided which are based on the levels of new residential development identified in Component A and the SGR's identified in Component B. The enrollment projections will utilize a cohort survival methodology and proposed residential development where applicable.

*District responsibility: Provide demographic information, including CBEDS enrollment for the current school year. Enrollments must be provided by grade level.*

### **COMPONENT D**

Once the enrollment projections are established, the District's ability to house future enrollments will be analyzed. The capacity of the District facility will be identified and future enrollments will be "loaded" into the facilities to determine if, and when, the capacity at each grade level organization will be exceeded. The effects of class size reduction program implementation will be determined. Costs for providing new facilities will be provided on a per dwelling unit, per student, and per square foot basis.

In addition to establishing the District's future facility needs and costs, the available facility funding sources will be identified.

*District responsibility: Provide a schematic fire drill map or SP1A of each District site, including any closed or unused sites. The schematic should include current class use, District loading policy, and any limitation to housing additional students (classroom use or school site size.) Portable classrooms must be identified for each site, including use, and ownership; if they are leased, terms of lease must be provided.*

### **COMPONENT E**

The information and conclusions identified in Components A through D will be included in a report to be delivered to the District upon completion of the project. The report will comply with the requirements of Education Code Section 17620.

## **CONSULTING FEES**

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Jack Schreder & Associates, Inc. will provide a digital (PDF) draft copy of the report for district review. After the report is finalized, a digital (PDF) final report will be provided to the district. Upon request, bound hard copies will be provided to the district. Jack Schreder & Associates, Inc. will provide step-by-step instructions to implement the fees. Model resolutions and Board policies for the public hearing process and the establishment of developer fees will also be provided.

### **San Mateo-Foster City SD**

### **Price**

#### **Developer Fee Justification Study**

**\$10,772**

*Note: Education Code Section 17620(a)(5) provides that developer fee revenues may be used to pay for the cost of preparing developer fee justification documentation.*

As a courtesy at **no cost to the District**, Jack Schreder & Associates, Inc. will provide a template for your District's 5-year plan as required by Government Code Sections 66006 and 66001. This plan is updated each year and must be available for public review by December 26<sup>th</sup> (180 days after close of previous fiscal year).

Upon the District's request, Jack Schreder & Associates, Inc. will assist the District with completing the plan. The cost for such assistance is \$185/hour, not to exceed 16 hours.

### **Additional Considerations**

- The quoted price does not include attendance at the Board meeting when the report is presented; this is an additional optional cost for the District.
- Visitations to the district following the completion of the draft will be reimbursed to the Consultant in the amount of \$185 an hour including travel time.
- Reproduction costs for bound hard copies of the final report will be reimbursed to the Consultant.
- Express mail expenses will be documented and reimbursed to the Consultant.

## TIME SCHEDULE

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The draft report which will include baseline data regarding District capacity, student yield information, classroom loading policies and class size reduction will be determined within 60 days of a signed agreement and receipt of requested information. The final report will be completed 15 days after receipt of the final draft from the District.

**This agreement is between the San Mateo-Foster City SD and Jack Schreder & Associates, Inc.**

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Patrick Gaffney  
Director Fiscal Services  
San Mateo-Foster City SD



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Jack Schreder  
Jack Schreder & Associates, Inc.

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Date

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June 8, 2021  
Date

## PROFESSIONAL QUALIFICATIONS

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### **Dr. Jack S. Schreder** **President**

As a Government Relations and School Facilities Consultant for the past thirty years, Dr. Schreder has used his expertise to assist school districts with their facility and financial concerns. Dr. Schreder's knowledge of educational facilities and finance has been augmented by his experience working within various California school districts. As a former president of the Associates of California School Administrators (ACSA Region 1), former lobbyist for ACSA, San Diego City Schools, and several private entities, he has developed the skills necessary to develop a process which results in meaningful solutions to resolving impact issues.

Dr. Schreder is a graduate of Stanford University (Ph.D. - Education and Business), San Francisco State University (M.A. - School Administration) and Michigan State University (B.A. Economics).

### **Kristen G. Schreder** **President, School Facilities Division**

Kristen Schreder is a specialist on issues relating to State Allocation Board regulations and the Office of Public School Construction policies. She represents over eighty school districts on matters related to the LeRoy Greene School Facility Program. She is an experienced lobbyist in both Louisiana and California.

Ms. Schreder is an honors graduate of Chico State University (Social Science, 1978) and is a graduate of the National Center for Paralegal Training, Atlanta, Georgia, 1982.

### **Elona Cunningham** **Senior Associate**

Ms. Cunningham received her BS in Business Administration with a Minor in Spanish from Menlo College and her English/Spanish Bilingual Multiple Subject Teaching Credential from the University of San Francisco. Her work experience includes five years as a bilingual elementary school teacher in California. Before joining Jack Schreder and Associates in 1997, Ms. Cunningham worked at the corporate offices of J. Crew in New York and the Gap in San Francisco.

Ms. Cunningham has over 24 years of experience in the school facility arena. Her experience includes all areas of school facility planning while specializing in securing facilities funding for school districts throughout the State of California. In order to maximize State funding, district's needs are evaluated and all available facility funding options are considered to maximize funding. Over the course of 24 years she has secured facilities funding for over 100 school districts totaling in excess of \$1 billion in facility funding. In order to secure facility funding, regular interaction with relevant State agencies is critical. Through regular communication and a presence in Sacramento, Ms. Cunningham has developed strong relationships with the Department of the State Architect, California Department of Education, and the Office of Public School Construction.

In addition, Ms. Cunningham prepares Level I Developer Fee Justification Studies and Level II School Facility Needs Assessments to assist with the impact of additional students generated from development projects.

**Tamara Caspar**  
**Associate**

Ms. Caspar joined our firm in 1998. Ms. Caspar is responsible for tracking and assisting districts with determining new construction and modernization eligibility. Ms. Caspar serves as a liaison between school districts, architects, and State agencies to secure funding for eligible projects in a timely manner.

## CLIENT LIST

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Jack Schreder & Associates, Inc. has worked with the following districts:

FACILITY FUNDING/  
CLASS SIZE REDUCTION

ABC  
Alhambra City Elementary  
Alpaugh Unified  
Antioch Unified  
Archoe Union Elementary  
Apple Valley Unified  
Aromas-San Juan Unified  
Banta Elementary  
Bayshore Elementary  
Bear Valley Unified  
Bellevue Union  
Benicia Unified  
Berkeley Unified  
Biggs Unified  
Big Lagoon  
Big Pine Unified  
Bishop  
Brawley Union Elementary  
Brawley Union High  
Buckeye Elementary  
Burbank Unified  
Butte Valley Unified  
Cabrillo Unified  
Calistoga Joint Unified  
Canyon Elementary  
Caruthers Union Elementary  
Central Union High  
Ceres Unified  
Chatom Union Elementary  
Cloverdale Unified  
Coarsegold Union  
Colusa Unified  
Corcoran Joint Unified  
Corning Union Elementary  
Delano Union Elementary  
Dos Palos Joint Union Elementary  
Eastern Sierra Unified

Empire Union  
Enterprise Elementary  
Escondido Union Elementary  
Etna Union High  
Fairfax Elementary  
Fillmore  
Firebaugh-Las Deltas Unified  
Forestville Union Elementary  
Fort Bragg Unified  
Galt High  
Gateway Unified  
Gonzales Union High  
Grant Elementary  
Grass Valley Elementary  
Greenfield Union Elementary  
Hamilton Union High  
Hart-Ransom Union  
Holtville Unified  
Hughson Union High  
Igo-Ono-Platina Union Elementary  
Imperial Unified  
Janesville Union  
John Swett Unified  
Johnstonville Elementary  
Kenwood Elementary  
Keppel Union  
Kerman Unified  
Kings Canyon Joint Unified  
King City Joint Union High  
King City Union Elementary  
Lassen High  
Laytonville Unified  
Le Grand Elementary  
Lewiston Elementary  
Liberty Elementary  
Linden Unified  
Live Oak Unified  
Lone Pine Unified  
Los Banos Unified  
Los Molinos Unified

Mammoth Unified  
Manzanita Elementary  
Marysville Joint Unified  
McSwain Union Elementary  
Merced City Elementary  
Middletown Unified  
Mt. Diablo Unified  
Monson-Sultana Joint Union Elem  
Moreno Valley Unified  
Morgan Hill Unified  
Mother Lode Union Elementary  
Napa Valley Unified  
National  
Newark Unified  
North County Joint Union  
Elementary  
Oak Grove Union Elementary  
Oakdale Joint Union High  
Oakdale Union Elementary  
Oakland Unified  
Orange Unified  
Orcutt Union Elementary  
Orick Elementary  
Orland Joint Union Elementary  
Orland Joint Union High  
Palo Alto Unified  
Patterson Joint Unified  
Pierce Joint Unified  
Planada Elementary  
Pleasant Ridge Union Elementary  
Plumas Unified  
Poway Unified  
Ready Springs Union  
Red Bluff Union Elementary  
Reef-Sunset Unified  
Red Bluff Union High  
Redding Elementary  
Rescue Union Elementary  
Richmond Elementary  
Rincon Valley Union Elementary  
River Delta Unified  
Riverbank Unified  
Roseland Elementary  
Roseville Joint Union High  
Ross Valley Elementary  
Saddleback Valley Unified  
San Benito High  
San Bruno Park Elementary  
San Gabriel Unified  
San Lorenzo Unified  
Santa Paula Elementary  
Santa Rosa Elementary  
Santa Rosa High  
Scotts Valley Unified  
Selma Unified  
Sequoia High  
Shaffer Union  
Shasta Union Elementary  
Shasta Union High  
Shoreline Unified  
Sierra-Plumas Joint Unified  
Sonora Union High  
Soquel Union Elementary  
Southern Kern Unified  
Surprise Valley Joint Unified  
Susanville  
Sylvan Union Elementary  
Tahoe Truckee Unified  
Tulelake Basin Joint Unified  
Tustin Unified  
Ukiah Unified  
Victor Elementary  
Vista Unified  
Washington Unified  
Waterford Elementary  
Weaver Union  
Weed Union Elementary  
West Side Union Elementary  
Western Placer Unified  
Williams Unified  
Willits Unified  
Winters Joint Unified  
Winton Elementary  
Woodland Joint Unified  
Wright Elementary  
Yucaipa-Calimesa Joint Unified

DEVELOPER FEE STUDIES/YIELD  
STUDIES

Alameda City Unified  
Allensworth Elementary  
Alexander Valley Union Elementary  
Alpaugh Unified  
Alta-Dutch Flat Union Elementary  
Alview – Dairyland Union Elem.  
Alvina Elementary  
Analy Union High  
Anderson Union High  
Anderson Valley Unified  
Antelope Valley Union High  
Apple Valley Unified  
Arcadia Unified  
Arcohe Union Elementary  
Arena Union Elementary  
Armona Union Elementary  
Aromas-San Juan Unified  
Atascadero Unified  
Atwater Elementary  
Bangor Union Elementary  
Banta Elementary  
Bass Elementary  
Bear Valley Unified  
Bella Vista Elementary  
Bellevue Elementary  
Bellevue Union Elementary  
Bellflower Unified  
Belmont-Redwood Shores  
Elementary  
Benicia Unified  
Bennett Valley Union Elementary  
Beverly Hills Unified  
Big Lagoon Union Elementary  
Big Oak Flat-Groveland Unified  
Big Pine Unified  
Big Springs Union Elementary  
Biggs Unified  
Big Valley Joint Unified  
Bishop Union Elementary  
Bishop Joint Union High  
Black Butte Union Elementary  
Black Oak Mine Unified

Blue Lake Union Elementary  
Bogus Elementary  
Bonny Doon Union Elementary  
Bradley Union  
Brawley Union Elementary  
Brawley Union High  
Briggs Elementary  
Brittan Elementary  
Browns Elementary  
Buckeye Elementary  
Buellton Union Elementary  
Burbank Unified  
Butte Valley Unified  
Burlingame Elementary  
Butteville Union Elementary  
Cabrillo Unified  
Cajon Valley Union Elementary  
Calexico Unified  
Calipatria Unified  
Calistoga Joint Unified  
Cambrian Elementary  
Camino Union Elementary  
Camptonville Elementary  
Canyon Union Elementary  
Capay Joint Unified  
Caruthers Unified  
Caruthers Union Elementary  
Caruthers Union High  
Cascade Union Elementary  
Castle Rock Union Elementary  
Castro Valley Unified  
Central Union Elementary  
Central Union High  
Ceres Unified  
Charter Oak Unified  
Chicago Park Elementary  
Chinese Camp Elementary  
Chowchilla Union High  
Chualar Union Elementary  
Cinnabar Elementary  
Clay Joint Elementary  
Clear Creek Elementary  
Cloverdale Unified  
Coffee Creek Elementary  
Cold Spring Elementary

Columbia Elementary  
Columbia Union  
Colusa Unified  
Corcoran Joint Unified  
Cotati-Rohnert Park Unified  
Cottonwood Union Elementary  
Culver City Unified  
Curtis Creek Elementary  
Covina Valley Unified  
Delano Joint Union High  
Delano Union Elementary  
Delphic Elementary  
Delta Island Union Elementary  
Delta View Joint Union Elementary  
Denair Unified  
Dinuba Unified  
Dos Palos Oro- Loma Joint Union  
Dublin Unified  
Ducor Union Elementary  
Dunsmuir Elementary  
Dunsmuir Joint Union High  
Durham Unified  
East Nicolaus Joint Union High  
El Centro Elementary  
El Dorado Union High  
Emery Unified  
Enterprise Elementary  
Esparto Unified  
Etna Union High  
Eureka City Elementary  
Exeter Union Elementary  
Exeter Union High  
Fallbrook Union Elementary  
Fall River Joint Unified  
Feather Falls Union  
Ferndale Unified  
Fillmore Unified  
Firebaugh-Las Deltas Unified  
Flournoy Union Elementary  
Fontana Unified  
Forestville Union Elementary  
Forks of Salmon Elementary  
Fort Bragg Unified  
Fort Ross Elementary  
Fort Sage Unified

Fortuna Union Elementary  
Franklin Elementary  
French Gulch-Whiskeytown Elem  
Galt Joint Union High  
Gateway Unified  
Gazelle Union Elementary  
Gold Oak Union  
Gold Trail Union  
Golden Hills  
Golden Feather Union  
Gonzales Union High  
Gorman Elementary  
Gorman Unified  
Grant Elementary  
Grant Joint Union High  
Grass Valley Elementary  
Gravenstein Union Elementary  
Grossmont Union High  
Guadalupe Union Elementary  
Gustine Unified  
Grenada Elementary  
Guerneville Elementary  
Hamilton Union Elementary  
Hamilton Union High  
Hanford Elementary  
Hanford Joint Union High  
Happy Valley Union Elementary  
Harmony Union Elementary  
Hart-Ransom Union Elementary  
Hayward Unified  
Healdsburg Unified  
Hilmar Unified  
Holtville Unified  
Hornbrook Elementary  
Howell Mountain Elementary  
Hughes Elizabeth Lakes Union Elem  
Hughson Unified  
Hughson Union High  
Igo, Ono, Platina Union Elementary  
Imperial Unified  
Indian Diggings Elementary  
Indian Springs Elementary  
Irvine Unified  
Island Union Elementary  
Jamestown Elementary

Janesville Union Elementary  
John Swett Unified  
Johnstonville Elementary  
Julian Union High  
Junction Elementary (Shasta)  
Junction Elementary (Siskiyou)  
Kenwood Elementary  
Keppel Union Elementary  
Kerman Unified  
Keyes Union Elementary  
King City Joint Union High  
Kings Canyon Joint Unified  
Kings River Union Elementary  
Kings River-Hardwick Union Elem  
Kingsburg High  
Kingsburg Joint Union Elementary  
Kirkwood Elementary  
Kit Carson Union  
Klamath River Union Elementary  
Knightsen Elementary  
La Honda Pescadero Unified  
Lafayette Elementary  
Laguna Salida Union Elementary  
Lagunitas Elementary  
Lakeport Unified  
Lakeside Union Elementary  
Lake Tahoe Unified  
Lammersville Elementary  
Larkspur Elementary  
Las Lomas Elementary  
Lassen Union High  
Laton Joint Unified  
Latrobe  
Lawndale Elementary  
Le Grand Union Elementary  
Le Grand Union High  
Lemoore Union Elementary  
Lemoore Union High  
Lewiston Elementary  
Liberty Elementary (Petaluma)  
Liberty Elementary (Sonoma)  
Liberty Union High  
Linden Unified  
Lindsay Unified  
Little Shasta Elementary

Live Oak Unified  
Los Alamos Elementary  
Los Banos Unified  
Los Gatos- Saratoga Jt Union High  
Los Molinos Unified  
Los Olivos Elementary  
Lucia Mar Unified  
Lynwood Unified  
Magnolia Union Elementary  
Mammoth Unified  
Manhattan Beach Unified  
Marcum-Illinois Union  
Mariposa County Unified  
Mark West Union  
Martinez Unified  
Marysville Joint Unified  
Maxwell Unified  
McCabe Union Elementary  
McCloud Union Elementary  
McSwain Union Elementary  
Mendocino Unified  
Meadows Union Elementary  
Mendota Unified  
Menlo Park City Elementary  
Meridian Elementary  
Millbrae Elementary  
Millville Elementary  
Milpitas Unified  
Mojave Unified  
Monroe Elementary  
Monson-Sultana Joint Union Elem  
Montague Elementary  
Montebello Elementary  
Montecito Union Elementary  
Monte Rio Union Elementary  
Moreland Elementary  
Morgan Hill Unified  
Morongo Unified  
Mother Lode Union Elementary  
Mountain Union Elementary  
Mt. Diablo Unified  
Mt. Shasta Union  
Mulberry Elementary  
Mupu Elementary  
Napa Valley Unified

Novato Unified	Pollock Pines Elementary
Needles Unified	Portola Valley Elementary
Nevada City	Quartz Valley Elementary
Nevada Joint Union High	Raisin City Elementary
Newark Unified	Ravendale Elementary
New Jerusalem Elementary	Ravenswood City Elementary
Nicasio Elementary	Ready Springs Union
North County Joint Union	Red Bluff Union Elementary
North Cow Creek Elementary	Redding Elementary
Novato Unified	Redondo Beach Unified
Oak Grove Union Elementary	Reed Union Elementary
Oak Run Elementary	Reef Sunset Unified
Oakdale Joint Union High	Richfield Elementary
Oakdale Unified	Richgrove Elementary
Oakdale Union Elementary	Richmond Elementary
Oakland Unified	Rincon Valley Union Elementary
Oak View Union Elementary	Riverbank Unified
Ojai Unified	River Delta Unified
Old Adobe Union Elementary	Roberts Ferry Union Elementary
Orchard	Robla Elementary
Orcutt Union Elementary	Rockford Elementary
Orinda Union Elementary	Roseland Elementary
Orland Joint Unified	Ross Valley
Orland Joint Union Elementary	Rowland Unified
Orland Joint Union High	Sacramento City Unified
Oroville City Elementary	Saddleback Valley Unified
Oroville Union High	San Antonio Union Elementary
Pacheco Union Elementary	San Carlos Elementary
Pacific Grove Unified	San Bruno Park Elementary
Pacific Union Elementary	San Juan Union Elementary
Palermo Union	San Lorenzo Unified
Palmdale Elementary	San Lorenzo Valley Unified
Palo Alto Unified	San Lucas Union Elementary
Patterson Unified	San Mateo-Foster City
Pierce Joint Unified	San Mateo Union High
Piner-Olivet Union Elementary	San Rafael City Elementary
Pioneer Union Elementary	San Rafael City High
Pittsburg Unified	San Ramon Valley Unified
Placerville Union Elementary	Santa Clara Unified
Plainsburg Union Elementary	Santa Cruz City Elementary
Planada Elementary	Santa Cruz City High
Pleasant Ridge Union Elementary	Santa Maria Joint Union High
Pleasant View Elementary	Santa Maria-Bonita
Plumas Unified	Santa Paula Elementary
Point Arena Joint Union High	Saratoga Union Elementary

Sausalito Elementary  
Sausalito Marin City  
Sawyers Bar Elementary  
Scotts Valley Unified  
Sebastopol Union Elementary  
Seeley Union Elementary  
Seid Unified  
Selma Unified  
Sequoia Union High  
Shaffer Union Elementary  
Shasta Lake Union Elementary  
Shasta Union Elementary  
Shasta Union High  
Sierra-Plumas Joint Unified  
Siskiyou Union High  
Snowline Joint Unified  
Soledad Unified  
Somis Union Elementary  
Sonora Elementary  
Sonora Union  
Sonora Union High  
Soquel Union Elementary  
Soulsbyville Elementary  
South Bay Union Elementary  
South Pasadena Unified  
South San Francisco Unified  
Standard Elementary  
Stanislaus Union Elementary  
Strathmore Union Elementary  
Summerville Elementary  
Summerville High  
Sunol Glen Unified  
Surprise Valley Joint Elementary  
Susanville  
Sutter Union High  
Tamalpais Union High  
Tehachapi Unified  
Temple City Unified  
Thermalito Union  
Traver Joint Elementary  
Tres Pinos Union Elementary  
Trinity Union High  
Twain Harte-Long Barn Union  
Twin Hills Union Elementary  
Twin Ridges Elementary

Ukiah Unified  
Union Hill Elementary  
Visalia Unified  
Washington Union Elementary  
Washington Union High  
Weaver Union Elementary  
Weaverville Elementary  
Weed Union Elementary  
West Contra Costa Unified  
West Covina Unified  
West Fresno Elementary  
Western Placer Unified  
Westmorland Union Elementary  
Westwood Unified  
Whisman Elementary  
Whitmore Union Elementary  
Williams Unified  
Willits Unified  
Willow Creek Elementary  
Willow Grove Union Elementary  
Willows Unified  
Wilmar Union Elementary  
Winton Elementary  
Wiseburn Elementary  
Woodland Joint Unified  
Woodside Elementary  
Wright Elementary  
Yreka Union Elementary  
Yreka Union High  
Yuba City Unified

DEMOGRAPHIC/FACILITY PLANS

Alameda Unified  
Banta Elementary  
Bellflower Unified  
Bellevue Union Elementary  
Big Oak Flat-Groveland Unified  
Biggs Unified  
Big Valley Joint Unified  
Black Oak Mine Unified  
Brawley Elementary  
Brawley Union High  
Brittan Elementary  
Calistoga Joint Unified

Chico Unified  
Columbia Elementary  
Corning Union Elementary  
Delano Union Elementary  
Dos Palos Oro-Loma Joint Unified  
Dublin Unified  
Edison Elementary  
Esparto Unified  
Firebaugh-Las Deltas Unified  
Fort Bragg Unified  
Fort Sage Unified  
Galt Joint Union High  
Gateway Unified  
Glenn County Office of Education  
Golden Plains Unified  
Hamilton Union Elementary  
Hamilton Union High  
Happy Valley Union Elementary  
Hart-Ransom Union Elementary  
Hayward Unified  
Healdsburg Unified  
Imperial Unified  
Irvine Unified  
Jamestown Elementary  
Janesville Union  
John Swett Unified  
Johnstonville Elementary  
Kerman Unified  
Kings River Union Elementary  
Kingsburg Joint Union High  
Lassen High  
Le Grand Union High  
Los Banos Unified  
Mariposa County Unified  
Mark West Union  
Martinez Unified  
Moraga Elementary  
Morgan Hill Unified  
Mountain View Whisman  
Napa Valley Unified  
Norwalk-La Mirada Unified  
North Monterey County Unified  
Oakdale Unified  
Oakdale Joint Unified  
Orcutt Union Elementary

Orland Joint Unified  
Pacheco Union Elementary  
Patterson Unified  
Pierce Unified  
Plumas Unified  
Redondo Beach Unified  
Richmond Elementary  
Rincon Valley Union Elementary  
Riverbank Unified  
Robla Elementary  
Roseland Elementary  
Ross Valley Elementary  
Saddleback Valley Unified  
Saint Helena Unified  
San Carlos Elementary  
San Ramon Valley Unified  
West Contra Costa Unified  
West Covina Unified  
West Fresno Elementary  
Western Placer Unified  
Westmorland Union Elementary  
Westwood Unified  
Whisman Elementary  
Whitmore Union Elementary  
Williams Unified  
Willits Unified  
Willow Creek Elementary  
Willow Grove Union Elementary  
Willows Unified  
Wilmar Union Elementary  
Winton Elementary  
Wiseburn Elementary  
Woodland Joint Unified  
Woodside Elementary  
Wright Elementary  
Yreka Union Elementary  
Yreka Union High  
Yuba City Unified

REDEVELOPMENT ANALYSIS

Alameda City Unified  
Calaveras Unified  
Ceres Unified

Delano Union Elementary  
Franklin-McKinley Elementary  
Long Beach Unified  
Lucia Mar Unified  
Oakland Unified  
Riverbank Unified  
Sacramento City Unified  
Southwest  
Santa Rosa Schools  
Tehachapi Unified  
Waterford Unified  
West Contra Costa Unified  
Winters Joint Unified